

# Suffolk Pension Fund Annual Report and Accounts 2018-19



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## Pension Fund Committee Chairman's Report

As Chairman of the Suffolk Pension Fund Committee, I am pleased to introduce the Pension Fund's Annual Report and Accounts for 2018-19. The value of the Suffolk Pension Fund was £2.931 billion at 31 March 2019, which was an increase of £169m in the year. The Fund administers the local government pension scheme in Suffolk on behalf of 307 active employers and just over 64,000 scheme members.



The Fund achieved an investment return of 5.9% in 2018-19, which is greater than the actuary's assumptions for future investment returns. The estimated funding level is 91.0% as at 31 March 2019. Over three years the annual return has been 9.5% per annum, and over ten years 10.3%.

The Pension Fund Committee is responsible for managing the Fund, with the assistance of council officers, external advisors and professional investment managers. The Fund recognises the importance of those who are responsible for financial management and decision making are equipped with the necessary knowledge and skills. Knowledge is gained through focussed training enabling thorough discussion on the key decisions that need to be made.

The Committee monitored the investment performance of the Fund and all its managers on a quarterly basis, receiving a combined investment report with collaboration from Hymans Robertson LLP and Mark Stevens, the Fund's Investment advisers and officers of the Pension Fund. The Committee also reviewed the investment strategy of the Fund and approving minor changes to the strategy to further enhance the portfolio and returns whilst maintaining a lower risk approach to investments.

During 2018-19 work commenced on the data submissions required for the March 2019 triennial valuation exercise which will set the contribution rates for the period 1 April 2020 to March 2023. A consultation period will commence in October 2019 with the employers' in the Fund in relation to the Funding Strategy Statement and their contribution rates for the next three years.

The pooling of assets through ACCESS (A Collaboration of Central, Eastern and Southern Shires) with other Pension Funds has continued in its development and there will be a number of appropriate sub-funds for the Suffolk Pension Fund to transfer their liquid assets into during 2019-20. This will be in addition to the passive index tracking investments already held by UBS on an ACCESS pooled governance basis.

I would like to extend my appreciation to everyone involved in the Suffolk Pension Fund for their work and commitment throughout the year.

**Councillor Andrew Reid**

*Chairman of the Pension Fund Committee*

*May 2019*

## Pension Board Chairman's Report

It is a pleasure to introduce the Suffolk Pension Board's annual report, which is incorporated within the Suffolk Pension Fund annual report and accounts for 2018-19.

The Board was established to ensure that the Suffolk Pension Fund is managed and administered effectively, efficiently, and complies with the code of practice on the governance and administration of public service pension schemes issued by the Pension Regulator. This means making sure the Fund is compliant with all relevant legislation with the aim to safeguard the interest of all Pension Fund members and associated employer organisations.



There are six members of the Suffolk Pension Board, with half of the Board members representing the employers in the Fund and the other half representing scheme members (active members, pensioners and deferred pensioners).

The Board continues to engage with the employers of the Fund organising the annual Employers' meeting in September in conjunction with the Pension Fund Committee. This year the meeting covered the work of the Pension Board and the Pension Fund Committee. The actuary covered the funding position as at March 2016 and the current conditions and developments which could affect the 2019 triennial valuation and the strategies utilised in calculating the employers' rates. There were also sessions on the data requirements for year end and how this data is used by the Pension Fund administration team.

The next annual employers' meeting will be held on 9 October 2019 which coincides with the start of the consultation with employers on their contribution rates for the next three years.

The Board continues to focus on the monitoring of and holding to account the administration function of the Fund. With growing membership and ever-increasing complexity, scheme administration relies very heavily on the diligence and experience of the Pension Fund officers to ensure that members receive meaningful information and accurate benefits at the appropriate time. The Pension Fund continues to deliver these and to improve communications with members with further developments of the member self-service module which allows members to have instant access to their records, enabling them to update their personal data, run pension projections and access their annual benefit statements.

As part of its governance responsibilities the Board also monitors the compliance of the employers in meeting their obligations for returning data and paying over the pension contributions on time, which contributes to the effective administration of the scheme.

The Board has received at each meeting, an update on the progress of the ACCESS (A Collaboration of Central, Eastern and Southern Shires) pool which will have a significant impact on resources of the Fund in future years.

**Richard Smith MVO**

*Chairman of the Suffolk Pension Board*

*May 2019*

# Report from the Head of Finance

## Foreword to Annual Report and Accounts

The Suffolk Pension Fund Annual Report and Accounts sets out the Pension Fund's income and expenditure and its assets and liabilities for the financial year ended 31 March 2019, the governance arrangements for administering the scheme and the work carried out by the Pension Fund Committee, Pension Fund Board and the Pension Fund officers throughout the year.

There are also a number of policy statements and these disclosures which form part of the prescribed content of the Annual Report, are published as separate documents on the website of the Fund ([www.suffolkpensionfund.org](http://www.suffolkpensionfund.org)).



## Business Plan

The Committee approves a business plan at the start of each financial year. This provides a mechanism for the Committee to ensure that its responsibilities for the Fund are carried out effectively. Their key actions for 2018-19 are as below:

## Actuarial Valuation and Funding Strategy Statement

The Fund is required to obtain an independent actuarial valuation of its assets and liabilities every three years. The next actuarial valuation will be undertaken as at March 2019 and the results of the valuation will determine the employer contributions that are required for the three years starting April 2020. A timetable has been agreed with the actuary, Hymans Robertson, which will lead to whole Fund results being delivered to the September 2019 Committee meeting. A formal consultation with the individual employers will commence in October regarding their results and the Funding Strategy Statement.

The Committee has received reports on the actuarial position of the Fund on a quarterly basis. The estimated funding level at March 2019 was 91.0% and the actuarial deficit at that date was £290 million. Higher investment returns compared with expected asset returns used in the financial assumptions in the valuation have had a positive effect on the current valuation and this has in part offset the increase in deficit as a result of lower gilt yields and higher inflation.

## Investment Strategy

The Fund's investment objectives are set out in its investment strategy statement to achieve the aims of the funding strategy statement as part of the triennial valuation exercise. There are significant levels of diversification between different asset classes to ensure that the assets of the Pension Fund, when taken in conjunction with future contributions, are sufficient to ensure that all future pension and retirements benefits will be fully covered by the Fund's assets when they fall due, whilst maintaining the Fund's relatively low risk approach.

These objectives have been translated into an asset allocation plan and as at 31 March 2019, 42% of the Fund is to be invested in equities, with the balance in bonds (26%), property (10%), a number of funds in alternative investments (21.5%) and a small holding in cash and money markets of 0.5%.

## **Investment Performance of the Pension Fund**

The Suffolk Pension Fund had an investment return of 5.9% in 2018-19, with the asset value increasing by £169 million. The Local Authority average based on 64 funds (out of the 89 Funds in England and Wales) was 6.6% with the lowest returning 3.4% and the highest 11.7% (each fund will have a different asset mix dependent on its appetite for risk and funding level). The Suffolk Fund's investment strategy is diversified across a number of asset classes and regions which provides the Fund with diversification benefits and limits the Fund's exposure to the volatility of the markets and improves its risk return characteristics.

The Pension Fund Committee assesses its own investment performance and the performance of its managers by making a comparison between the Fund's return and its benchmark return, based on the returns of the markets that the Fund is invested in, or a mandate specific absolute return. On the basis of this comparison, the Fund underperformed its target benchmark investment return by 1.5% in 2018-19.

Over the past five years the Fund's return was 8.8% per year, which is just under the benchmark by 0.1% but significantly above the rate of inflation. Over the longer term the Fund's investment has returned 10.3% per year over the ten years to March 2019.

The Pension Fund assesses the performance of its managers over a full business cycle, so one year's outperformance or underperformance is not considered significant in isolation.

## **Administration**

The Committee agreed to the implementation of a separate payroll service for Pensions during 2018. Initial preparation work has been completed with an expected go live date in Autumn 2019.

The Pension Board focuses on the governance and administration of the Fund to ensure that it is managed and administered effectively, engaging with the employers and receiving reports on the performance of the administration team.

The Pension Fund has a dedicated website page for communication with scheme members and employers on issues affecting the scheme ([www.suffolkpensionfund.org](http://www.suffolkpensionfund.org)) and a member self service module to enable members to have instant access to their pension records (<https://pensions.suffolk.gov.uk>).

The annual benefit statements for active and deferred members were produced and published by the statutory deadline of 31 August.

## **Audit**

The Pension Fund accounts are included within the County Council's Statement of Accounts for 2018-19, which is subject to audit by Ernst and Young LLP. As part of the audit review, the external auditor will provide an opinion to confirm whether the information provided within the Pension Fund Annual Report and Accounts is consistent with the information contained within the County Council's Statement of Accounts.

**Louise Aynsley**

*Head of Finance*

*May 2019*

# Statement of Responsibilities for the Pension Fund Accounts

## The Council's Responsibilities

The Council is required:

- to make arrangements for the proper administration of its financial affairs and to ensure that one of its officers has the responsibility for the administration of those affairs. In this Council, during 2018-19 that officer was the Head of Finance;
- to manage its affairs to secure economic, efficient and effective use of resources and to safeguard its assets; and
- to approve the statement of accounts

## Certification

I confirm that these Accounts were approved by the Audit Committee at its meeting on 24 July 2019 on behalf of Suffolk County Council and have been authorised for issue.

**Councillor Joanna Spicer**

*Chairman of the Audit Committee*

*24 July 2019*

## **The Responsibilities of the Head of Finance (Section 151 Officer)**

The Head of Finance is responsible for the preparation of the Council's Statements of Accounts including those of the Pension Fund. In order to comply with the Code of Practice on Local Authority Accounting in the United Kingdom issued by the Chartered Institute of Public Finance and Accountancy (CIPFA), these statements must present a true and fair view of the financial position of the Pension Fund at 31 March 2019, and the income and expenditure (spending) for the year to that date.

In preparing this Statement of Accounts, the Head of Finance has:

- chosen suitable accounting policies and applied them consistently;
- made judgements and estimates that were reasonable and prudent; and
- followed the Code of Practice on Local Authority Accounting.

The Head of Finance has also:

- kept proper accounting records which were up to date; and
- taken reasonable steps to prevent and detect fraud and other irregularities.

### **Certification**

I certify that this statement of accounts has been prepared in accordance with proper accounting practices and presents a true and fair view of the Pension Fund at 31 March 2019 and its income and expenditure for the year to that date.

**Louise Aynsley**

Head of Finance (Section 151 Officer)

*24 July 2019*



# Independent Auditor's Report to the Members of Suffolk County Council

## Opinion on the Pension Fund financial statements

We have audited the pension fund financial statements for the year ended 31 March 2019 under the Local Audit and Accountability Act 2014. The Pension Fund financial statements comprise the Fund Account, the Net Assets Statement and the related notes 1 to 28. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2018-19.

In our opinion the pension fund financial statements:

- give a true and fair view of the financial transactions of the Pension Fund during the year ended 31 March 2019 and the amount and disposition of the Fund's assets and liabilities as at 31 March 2019; and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2018-19.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report below. We are independent of the Pension Fund in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and the Comptroller and Auditor General's (C&AG) AGN01, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Head of Finance (Section 151 Officer)'s use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Head of Finance (Section 151 Officer) has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Pension Fund' ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

## Other information

The other information comprises the information included in the "Statement of Accounts 2018-19", other than the financial statements and our auditor's report thereon. The Head of Finance (Section 151 Officer) is responsible for the other information.

Our opinion on the financial statements does not cover the other information and, to except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report the fact.

We have nothing to report in this regard.

### **Matters on which we report by exception**

We report to you if:

- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014;
- we make written recommendations to the audited body under Section 24 of the Local Audit and Accountability Act 2014;
- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014;
- we issue an advisory notice under Section 29 of the Local Audit and Accountability Act 2014; or
- we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014.

We have nothing to report in these respects

### **Responsibility of the Head of Finance (Section 151 Officer)**

The Head of Finance (Section 151 Officer) is responsible for the preparation of the Authority's Statement of Accounts, which includes the Pension Fund financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2018-19, and for being satisfied that they give a true and fair view.

In preparing the financial statements, the Head of Finance (Section 151 Officer) is responsible for assessing the Pension Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Pension Fund either intends to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

### **Use of our report**

This report is made solely to the members of Suffolk County Council, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 and for no other purpose, as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited.

To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinion we have formed.

**Mark Hodgson** (Key Audit Partner)

Ernst & Young LLP (Local Auditor)

Cambridge

24 July 2019

## **ACTUARIAL STATEMENT FOR 2018-19**

This statement has been prepared in accordance with Regulation 57(1)(d) of the Local Government Pension Scheme Regulations 2013. It has been prepared at the request of the Administering Authority of the Fund for the purpose of complying with the aforementioned regulation.

### **Description of Funding Policy**

The funding policy is set out in the Administering Authority's Funding Strategy Statement (FSS), dated February 2017. In summary, the key funding principles are as follows:

- to ensure the long-term solvency of the Fund using a prudent long term view. This will ensure that sufficient funds are available to meet all members'/dependants' benefits as they fall due for payment;
- to ensure that employer contribution rates are reasonably stable where appropriate;
- to minimise the long-term cash contributions which employers need to pay to the Fund by recognising the link between assets and liabilities and adopting an investment strategy which balances risk and return (this will also minimise the costs to be borne by Council Tax payers);
- to reflect the different characteristics of different employers in determining contribution rates. This involves the Fund having a clear and transparent funding strategy to demonstrate how each employer can best meet its own liabilities over future years; and
- to use reasonable measures to reduce the risk to other employers and ultimately to the Council Tax payer from an employer defaulting on its pension obligations.

The FSS sets out how the Administering Authority seeks to balance the conflicting aims of securing the solvency of the Fund and keeping employer contributions stable. For employers whose covenant was considered by the Administering Authority to be sufficiently strong, contributions have been stabilised to return their portion of the Fund to full funding over 20 years if the valuation assumptions are borne out. Asset-liability modelling has been carried out which demonstrate that if these contribution rates are paid and future contribution changes are constrained as set out in the FSS, there is a better than 75% chance that the Fund will return to full funding over 20 years.

### **Funding Position as at the last formal funding valuation**

The most recent actuarial valuation carried out under Regulation 62 of the Local Government Pension Scheme Regulations 2013 was as at 31 March 2016. This valuation revealed that the Fund's assets, which at 31 March 2016 were valued at £2,213 million, were sufficient to meet 91% of the liabilities (i.e. the present value of promised retirement benefits) accrued up to that date. The resulting deficit at the 2016 valuation was £216 million.

Each employer had contribution requirements set at the valuation, with the aim of achieving full funding within a time horizon and probability measure as per the FSS. Individual employers' contributions for the period 1 April 2017 to 31 March 2020 were set in accordance with the Fund's funding policy as set out in its FSS.

### **Principal Actuarial Assumptions and Method used to value the liabilities**

Full details of the methods and assumptions used are described in the 2016 valuation report.

#### **Method**

The liabilities were assessed using an accrued benefits method which takes into account pensionable membership up to the valuation date, and makes an allowance for expected future salary growth to retirement or expected earlier date of leaving pensionable membership.

## Assumptions

A market-related approach was taken to valuing the liabilities, for consistency with the valuation of the Fund assets at their market value.

The key financial assumptions adopted for the 2016 valuation were as follows:

<b>Financial assumptions</b>	<b>31 March 2016</b>
Discount rate	4.0%
Salary increase assumption	2.4%
Benefit increase assumption (CPI)	2.1%

The key demographic assumption was the allowance made for longevity. The life expectancy assumptions are based on the Fund's VitaCurves with improvements in line with the CMI 2013 model, assuming the current rate of improvements has reached a peak and will converge to a long term rate of 1.25% p.a. Based on these assumptions, the average future life expectancies at age 65 are as follows:

	<b>Males</b>	<b>Females</b>
Current Pensioners	21.9 years	24.4 years
Future Pensioners*	23.9 years	26.4 years

\*Aged 45 at 2016 Valuation

Copies of the 2016 valuation report and Funding Strategy Statement are available on request from Suffolk County Council, the Administering Authority to the Fund.

## Experience over the period since 31 March 2016

Since the last formal valuation, real bond yields have fallen placing a higher value on the liabilities and there have been strong asset returns over the 3 years. Both events are of broadly similar magnitude with regards to the impact on the funding position.

The next actuarial valuation will be carried out as at 31 March 2019. The Funding Strategy Statement will also be reviewed at that time.



**Craig Alexander FFA**

For and on behalf of Hymans Robertson LLP  
11 April 2019

## Management Structure

### Pension Fund Committee

Cllr. Andrew Reid (Chairman)  
Cllr. Karen Soons (Vice-Chair)  
Cllr. Alexander Nicoll  
Cllr. Peter Gardiner  
Cllr. David Roach

Cllr. Robert Lindsay  
Cllr. David Goldsmith  
Cllr. Colin Kreidewolf  
Cllr. Chris Punt  
Steve Warner (Unison)

### Pension Board

Cllr. Richard Smith (Chairman)  
David Rowe (Vice-Chairman)  
Eric Prince

Thomas Jarrett (replacing Marie McCleary)  
John Chance (replacing Homira Javadi)  
Suzanne Williams

### Suffolk County Council

Louise Aynsley  
Paul Finbow  
Sharon Tan  
Andy Chapman  
Stuart Potter

Head of Finance (S151 Officer)  
Senior Pensions Specialist (Head of Pensions)  
Technical Pensions Specialist (Invest & Accts)  
Technical Pensions Specialist (Administration)  
Operations Manager (Administration)

### Investment Managers

Blackrock Investment Management  
Brookfield Asset Management  
JP Morgan  
Kohlberg, Kravis, Roberts  
M&G Investments  
Newton Investment Management  
Pantheon Ventures

Partners Group  
Pyrford International  
Schroder Investment Management  
UBS Group  
Wilshire Associates  
Winton Capital Management

### Pension Fund Advisers

Auditors  
Actuary  
Investment Consultancy Services  
Independent Investment Adviser  
Performance Measurement  
Investment Custodians  
Banking Services  
Legal Advisers  
Voting Advisers  
Pool Operator

Ernst & Young LLP  
Hymans Robertson LLP  
Hymans Robertson LLP  
Mr Mark Stevens  
HSBC and PIRC  
HSBC  
Lloyds Banking Group Plc  
Squire Patton Boggs  
Pension Investment Research Consultants  
Link Fund Solutions

## **Risk Management**

The long term risk in relation to the Pension Fund is that its assets fall short of its liabilities and that there would be insufficient assets to pay the pensions to its members. Investment objectives have been set by the Pension Fund Committee with the aim of achieving long term investment returns within an agreed risk tolerance level to mitigate the risk.

Investment risk and performance is regularly monitored and reviewed by the Council's officers. The Pension Fund Committee reviews investment performance on a quarterly basis with the assistance of its investment advisers, Hymans Robertson LLP and Mark Stevens.

The Pension Fund Committee and Pension Board each maintains a risk register for the Pension Fund, which is available on its website ([www.suffolkpensionfund.org](http://www.suffolkpensionfund.org)). All Pension Fund risks are subject to regular monitoring in regards to the likelihood of occurrence and potential impact on the Fund. Third party risks such as payments of contributions are monitored by Suffolk County Council.

Assurance over the systems operated by the Fund's investment managers and custodians is maintained by obtaining relevant documentation about their internal control environment such as ISAE340 reports, prepared in accordance with the guidance from the Audit and Assurance Faculty of the ICAEW.

## **Systems and internal control**

The Council's statement of accounts, including the accounts of the Pension Fund, is subject to external audit by Ernst & Young LLP who produce an audit opinion on the Council's accounts. The auditors produce a separate opinion on the Pension Fund financial statements and an opinion that the Pension Fund annual report is consistent with the Pension Fund accounts.

The Pension Fund is also subject to an internal review by the Council's internal auditors on the robustness of the Pension Fund's systems, procedures and controls. The Head of Audit Services has provided the opinion that the internal control environment provides sufficient assurance that the Pension Fund financial and administrative systems have adequate controls and effective systems in operation.

Internal Audit was satisfied that a good standard of internal control, governance and risk management was evident. Financial assets are held by a regulated, external custodian who keeps a register of holdings, collects income and distributes monies. Audit was satisfied that the data provided by the current custodian is appropriately reviewed and is reported consistently, reconciliations are undertaken, and variances are identified and resolved.

Following a review of the Fund's approach to pooling of investments with the ACCESS pool, Internal Audit was satisfied that progress is being well communicated with the Suffolk Pension Board and the Committee. Governance arrangements for the pool preserve the ability of Suffolk Pension Fund to determine investment decisions in accordance with the Suffolk Pension Fund's own investment strategy.

The administrative systems have established control arrangements to ensure that staff are trained and the relevant policies are in place, member benefits are protected and issued accurately, and that pensions systems are secure.

Internal audit have concluded that the Pension Fund Committee and Pension Board can take assurance that the results of the two internal audits undertaken in 2018-19 financial year have provided reasonable or higher assurance on the operation of controls within the Pension Fund.

The following table lists the audit opinions for the last three years.

Audit	2016-17	2017-18	2018-19
Pensions Investments	Substantial Assurance	Substantial Assurance	Substantial Assurance
Pensions Administration	Sufficient Assurance	Sufficient Assurance	Reasonable Assurance *

\*Opinion definition changed in 2019.

- Substantial Assurance – There are sound governance, risk management and control arrangements in place in order to meet the objectives of the area under examination.
- Sufficient/Reasonable Assurance - Whilst there is basically sound governance, risk management and control arrangements in place, there are some gaps in assurance which put at risk some of the objectives of the area under examination.

### **Pension Fund Risk Register**

The Committee has adopted a formal framework for the identification and management of the risks that the Fund is exposed to. The risk register has been reviewed and updated in line with the guidance issued and reflects best practice in the identification, evaluation and control of risks in order to ensure that key risks are recognised, and then either eliminated or reduced to a manageable level. If neither of these options is possible, then means to mitigate the implications of the risks is established.

Each of the risks within the key areas has been identified and assessed in terms of its impact on the Fund as a whole, on the Fund employers, and on the reputation of the Pension Fund Committee, Pension Board and Suffolk County Council as the administering authority, along with the probability of the risk occurring.

The key risk, is that required investment returns are not generated, resulting in assets falling short of the liabilities. Investment objectives have been set with the aim of achieving asset returns within an acceptable risk tolerance. The risks are managed in accordance with the County Council's arrangements for managing risks, including appropriate monitoring and mitigation measures.

The Pension Fund risk register includes risk on pooling and that the progress of pooling the Suffolk Pension Fund assets does not meet Government expectation. The Committee and Board are updated on pooling at every meeting and the officers actively participate within the ACCESS pool.

Note 18 in the Pension Fund statement of accounts includes a statement of the nature and extent of risks associated with the Fund's investments. The most significant risks associated with the Fund's investments are considered to be market risk (the risk that the value of the Fund's investments will fluctuate due to changes in market sentiment) and price risk (the risk that the funding level will fluctuate due to changes in market conditions and market performance). Both of these risks are included in the Fund's risk register and subject to appropriate management and monitoring arrangements.

### **ACCESS Pool Risk Register**

The ACCESS Pool has a detailed risk register that is reviewed at every officer working group and reported to the Joint Committee. The risk register covers the establishment of pool governance and sub-fund establishment and implementation.

## Financial Performance

### Summary of the Financial Position

The following table shows the Pension Fund's financial position for the past five years:

Financial Summary	2014-15	2015-16	2016-17	2017-18	2018-19
	£'000	£'000	£'000	£'000	£'000
Contributions	103,897	103,155	108,698	108,619	111,531
Other Income	5,561	3,478	2,474	4,056	5,612
	<b>109,458</b>	<b>106,633</b>	<b>111,172</b>	<b>112,675</b>	<b>117,143</b>
Benefits Payable	-85,235	-86,370	-86,783	-91,567	-96,152
Other Expenditure	-3,945	-4,463	-4,314	-4,920	-10,371
	<b>-89,180</b>	<b>-90,833</b>	<b>-91,097</b>	<b>-96,487</b>	<b>-106,523</b>
<b>Net additions / withdrawals(-) from dealings with members</b>	<b>20,278</b>	<b>15,800</b>	<b>20,075</b>	<b>16,188</b>	<b>10,620</b>
Management Expenses	-12,053	-12,174	-15,654	-19,161	-12,479
Investment Income (net of tax)	25,761	24,775	32,550	35,415	35,085
Change in Market Value of Investments	279,733	-13,647	398,499	81,374	135,384
<b>Net Returns on Investments</b>	<b>293,441</b>	<b>-1,046</b>	<b>415,395</b>	<b>97,628</b>	<b>157,990</b>
<b>Change in Fund during the year</b>	<b>313,719</b>	<b>14,754</b>	<b>435,470</b>	<b>113,816</b>	<b>168,610</b>
<b>Net Assets at 31 March</b>	<b>2,198,441</b>	<b>2,213,195</b>	<b>2,648,665</b>	<b>2,762,481</b>	<b>2,931,091</b>

### Other Expenditure

Other expenditure includes individual transfers out of the scheme which were £7.8 million in 2018-19, an increase of £3.2 million from the year before, and a group transfer which totalled £2.4m. This relates to the Association of Colleges, Eastern Region (ACER) which transferred to the London Pension Fund Authority when it merged with Association of Colleges.

### Benefit Payments

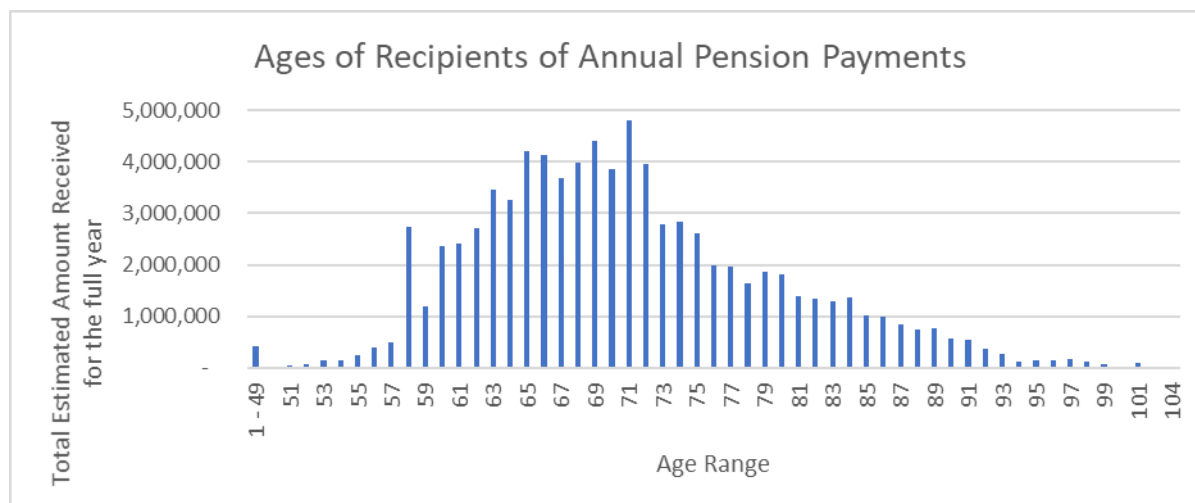
Annual pension benefits are paid:

- To a retiree for the rest of their life;
- To the partner of a retiree when they have died;
- To the partner of a member who dies before claiming their retirement benefits;
- To dependent children of retirees when they die or members who die before claiming their retirement benefits until they leave full time education;
- To dependent children of retirees when they die or members who die before claiming their retirement benefits, for the rest of their life if they have a disability that inhibits their ability to be in gainful employment.



Demographic assumptions about the proportion of members who are assumed to be married or have a dependent at retirement or on earlier death are made as part of the valuation process.

The graph below, shows the total pension payments for each age. Pension payments tend to be concentrated within the 58 – 80 age brackets. Pension payments peak with recipients at age 71 at £4.8m a year. A significant reduction is not experienced until pensioners are in their mid 80's. This is in line with the longevity demographic assumptions reported in the last valuation exercise.



- 9% of the recipients (1,477) are aged 85 or over and account for 9% of the annual benefits being received.
- There are 42 recipients who are aged 100 or over, the average receipt of their pension benefit is 36 years.
- The pension being drawn for the longest (49 years) is currently £3,827. The initial amount of this pension was £266 in 1968 when it was first drawn.
- The average age of those who have claimed a pension for 40 or more years is 90.
- The average amount received during the year is £5,016. 11,202 recipients receive less than the average payment.
- The national average wage is £27,271. 294 recipients receive a pension in excess of the national average wage.

### Counteracting Fraud

The Suffolk Pension Fund participated in the National Fraud Initiative exercise which matches electronic data between public and private sector bodies to prevent and detect fraud. The exercise identified 10 pensioners that the Fund had not been informed were deceased. Payments were immediately ceased and any overpayments will be recovered.

A Western Union exercise has also commenced during the year which requires all recipients of a pension residing outside the United Kingdom to present them self to a Western Union office so that their identity and existence can be verified.

If any unopened pension correspondence or pension bank payments are returned to the Fund, payments are ceased and a tracing agency is utilised to track down the member to confirm existence or otherwise.

The Suffolk Pension Fund utilises the 'Tell us once' service that enables someone to report a death to most government organisations online, in one go, instead of having to write to the Pension Fund at a later date, which results in a more timely notification.

The Pension Fund has a number of controls in place to prevent internal fraud, such as administrative staff being unable to access their own records, separation of duties and appropriate authorised signatories which are checked against payments. Internal controls are also subject to audit scrutiny on an annual basis.

### Contribution Receipts

A review is carried out on the timings of the payment of pension contributions to the fund by the employers and reported quarterly to the Pension Board. The administration strategy requires these to be received by the Pension Fund within 5 working days of the month in which the contributions were deducted. The table below summarises the timeliness of receipts for the 2018-19 financial year:

	2018-19		
	Emp.	Contribs.	
	%	£'000	%
On Time	87	106,112	95
Up to 1 week late	5	1,671	2
Over 1 week late	8	3,730	3
<b>Total</b>		<b>111,513</b>	

### Cost of Running the Fund

The costs incurred by the Pension Fund in managing the Fund are relating to administration, investment management and governance costs. These costs represent about 0.4% of the value of the Fund at 31 March 2019, which is a reduction from previous years.

The overall costs of administering the Pension Fund has decreased by £3.937 million in 2018-19 to £12.479 million, the majority of which, can be attributed to a decrease in investment management fees.

### Administration Expenses

Administrative expenses (shown below) consist of costs incurred by Suffolk County Council as administering authority of the Pension Fund, relating to activities the pension administration team perform to administer and pay pensions and provide members with scheme and benefit entitlement information, such as benefit estimates and annual benefit statements.

	2017-18	2018-19
Administration Expenses	£'000	£'000
Suffolk County Council	769	810
Heywood pension administration system	256	307
Subscriptions and other costs	56	53
<b>Total Administration Expenses</b>	<b>1,081</b>	<b>1,170</b>

The Heywood administration software system supports the pensions' administration team to fulfil the complex requirements around administering the scheme; such as calculating pension benefits and producing the annual statements. The system holds every pension member record and history. Ongoing charges are incurred for maintenance of the system, licenses to use it and includes the costs of the self-service system which allows contributing and deferred members of the scheme to access their pension data, change their personal details, calculate their pension estimates and receive their annual benefit statements.

The increase in the Heywood expenses relates to the preliminary work undertaken to implement the new Pensioners payroll system. Pensioners are currently paid through the council's payroll system, I-Trent. The current payroll system is not compatible with the pension administration software leading to duplication of work. The new payroll service is an integrated payroll system that would link with member self-service, therefore extending the opportunities for digitalisation of the pension service.

### Oversight and Governance Expenses

Oversight and governance expenses are costs relating to the 'over seeing' of the fund such as actuarial costs, internal and external audit costs and the costs of independent advisers to the Fund. Costs associated with the operation and support of the Pension Fund Committee and Pension Board, and costs associated with statutory and non-statutory reporting such as committee reports, annual reports and accounts are also included.

Asset pooling costs represents Suffolk's share of costs included in the ACCESS Pool Report (please see section on ACCESS for further information about the costs of the Pool). These are the operational ongoing costs for running the ACCESS Pool and include the costs of the ACCESS support unit and professional and legal advice.

	2017-18	2018-19
Oversight and Governance Expenses	£'000	£'000
Suffolk County Council	161	154
Pension Fund Committee	7	7
Pension Board	3	4
Actuarial Services	62	80
Audit Fees	37	33
Legal Fees	5	2
Performance Analysis	54	39
Proxy Voting Service	10	10
Investment Advice	106	114
Asset Pooling	94	115
Subscriptions and membership fees	18	25
<b>Total Oversight and Governance Expenses</b>	<b>557</b>	<b>583</b>

### Investment Management Expenses

Investment management expenses (shown overleaf) are costs related to the management of the fund's assets, including directly invoiced fees from investments managers and fees payable to fund managers which are deducted from the fund assets as opposed to being invoiced to the Pension Fund. The fees charged by the custodian, HSBC, are also included.

	2017-18	2018-19
<b>Investment Management Expenses</b>	<b>£'000</b>	<b>£'000</b>
BlackRock	2,738	1,946
Brookfield	152	72
J P Morgan	0	57
KKR	357	338
Legal & General	789	0
M&G	2,522	2,040
Newton	1,217	1,141
Pantheon	1,252	990
Partners	2,250	1,245
Pyrford	677	512
Schroders	898	463
UBS	37	222
Wilshire	338	297
Winton	737	884
Transaction Costs	769	467
Custodian (HSBC)	44	52
<b>Total Investment Management Expenses</b>	<b>14,779</b>	<b>10,726</b>

Notes:

1. Partners costs were higher in 2017-18 due to the additional investment in the Partners 2015 Fund, which incurred back charging of management fees.
2. The Legal & General index tracking funds were transferred to UBS as part of the pooling of assets, with significant savings achieved.

Included in the Investment management expenses above for some of the investments are an element of performance fee, these can be based on the net asset value breaching the watermark (highest valuation of the investment) or the returns exceeding a prescribed target. A negative figure denotes a reduction in the accumulative performance fee in investments that are paid a performance fee when the investments has been realised.

A breakdown of the performance fee element included in the previous table is as below:

	2017-18	2018-19
<b>Investment Management Expenses</b>	<b>£'000</b>	<b>£'000</b>
BlackRock	699	667
KKR	-23	120
M&G	500	-
Pantheon	1	-
Partners	30	-
Winton	25	-
<b>Total Investment Management Expenses</b>	<b>1,232</b>	<b>787</b>

The following table shows the investment expenses as a percentage of the Fund and the cost of the administration function per scheme member over time

Management Expenses	2014-15	2015-16	2016-17	2017-18	2018-19
	£'m	£'m	£'m	£'m	£'m
Administration Costs	1.000	0.980	1.068	1.081	1.170
Governance and Oversight Costs	0.500	0.514	0.618	0.557	0.583
Investment Costs	10.553	10.680	13.968	14.778	10.726
<b>Total Management Expenses</b>	<b>12.053</b>	<b>12.174</b>	<b>15.654</b>	<b>16.416</b>	<b>12.479</b>
Scheme Assets	<b>2,198.441</b>	<b>2,213.195</b>	<b>2,648.665</b>	<b>2,762.481</b>	<b>2,931.091</b>
Investment Costs as % of assets	<b>0.48</b>	<b>0.48</b>	<b>0.53</b>	<b>0.53</b>	<b>0.37</b>
Scheme Membership	51,991	55,648	58,466	60,649	64,250
<b>Admin costs per scheme member</b>	<b>19.23</b>	<b>17.61</b>	<b>18.27</b>	<b>17.82</b>	<b>18.21</b>

### Investment Income

The following table shows the sources of Investment Income earned by the Fund in 2018-19:

Investment Income	UK	Non-UK	Global
	£'m	£'m	£'m
Equities	8.213	-	8.329
Property	9.248		
Alternatives	6.087	3.003	
Cash & Cash Equivalent	0.056	-	-
Other	-	-	0.149
<b>Total Income</b>	<b>23.604</b>	<b>3.003</b>	<b>8.478</b>

Global holdings are those that include an element of both overseas and UK listed assets.

Alternatives include private equity, illiquid debt, absolute returns and infrastructure.

Other, denotes assets not falling into any other category such as investment vehicles where the underlying investments may comprise of assets of more than one type.

# Fund Performance Report

## Investment Powers

Within the Local Government Pension Scheme (Investment and Management of Funds) Regulations 2016 the Government has placed a 5% restriction on the investments of the Suffolk Pension Fund into entities connected with Suffolk County Council. The Pension Fund currently has no investments in entities connected to Suffolk County Council and is therefore below the 5% statutory limit included in the regulations.

## Investment Strategy Statement

The Fund's investment objectives and asset allocation are incorporated into its Investment Strategy Statement, which is published on the Suffolk Pension Fund website ([www.suffolkpensionfund.org](http://www.suffolkpensionfund.org)).

The Pension Fund Committee has approved a customised asset allocation for the Pension Fund, based on a review of investment strategy that it carried out with the assistance of its investment advisors, Hymans Robertson LLP and Mark Stevens.

The Fund's investments are allocated across a range of asset classes. The largest allocation is to equities which also accounts for the majority of the investment risk taken by the Fund.

## Asset Allocation

The Suffolk Pension Fund is cash flow positive, meaning that annual contributions are in excess of annual benefit payments and is therefore in a position to target a predominantly growth based strategy with the aim of maximising asset growth in the long term.

The Fund has a 74% allocation to 'growth' assets (equities and alternatives) in order to meet the long term funding assumptions set out in the 2016 actuarial valuation.

Over the long term, equities are expected to outperform other liquid asset classes, particularly bonds. Allocations to asset classes other than equities and bonds allow the Fund to gain exposure to other forms of risk premium and can reduce the overall volatility of portfolios. These assets are expected to generate returns broadly similar to equities over the long term and so allocations to these can maintain the expected return and assist in the management of volatility.

The 26% allocation to bonds is designed to help manage overall levels of funding volatility.

The Committee monitors the investment allocation relative to the agreed asset allocation benchmark and the maximum investment limits.

The strategic benchmark and the actual asset allocation of the Fund at March 2019 are shown overleaf along with the maximum investment limits set for each asset class.

Asset Allocation			
	Actual Allocation March 2019	Long-term Allocation	Maximum Limit
	%	%	%
UK Equities	15.1	14.5	25.0
Overseas Equities	27.6	27.5	40.0
<b>Total Equities</b>	<b>42.7</b>	<b>42.0</b>	<b>65.0</b>
Global Bonds	22.1	22.0	35.0
UK Index-linked Gilts	4.0	4.0	8.0
<b>Total Bonds</b>	<b>26.1</b>	<b>26.0</b>	<b>43.0</b>
Private equity	4.1	4.0	8.0
Property	9.5	10.0	15.0
Absolute return	9.5	10.0	15.0
Illiquid Debt	1.5	2.0	5.0
Infrastructure	4.5	5.0	15.0
Timber	0.3	0.5	1.0
<b>Total Alternatives</b>	<b>29.4</b>	<b>31.5</b>	<b>59.0</b>
Cash & Cash Equivalents	1.8	0.5	5.0
<b>Total</b>	<b>100.0</b>	<b>100.0</b>	

## Investment Management Arrangements

The Fund's investment management arrangements at March 2019 are shown below.

Fund Manager Allocation			
Investment Manager	Asset class	Actual allocation March 2019	Long-term allocation
		%	%
BlackRock	UK equities and Bonds	20.3	20.0
Brookfield	Timber	0.3	0.5
JP Morgan	Infrastructure	1.2	1.0
Kohlberg, Kravis, Roberts (KKR)	Infrastructure	0.7	0.5
M&G Investments	Bonds, Illiquid Debt and Infrastructure	12.5	13.5
Newton	Global equities	12.9	12.0
Pantheon	Private equity	3.5	3.0
Partners Group	Infrastructure	1.6	2.0
Pyrford	Absolute return	5.8	6.0
Schroder	Property	10.2	10.0
UBS	Equities and Bonds	26.2	26.0
Wilshire	Private equity	0.7	1.0
Winton	Absolute Return	3.7	4.0
Internal Cash	Cash	0.4	0.5
<b>Total</b>		<b>100.0</b>	<b>100.0</b>

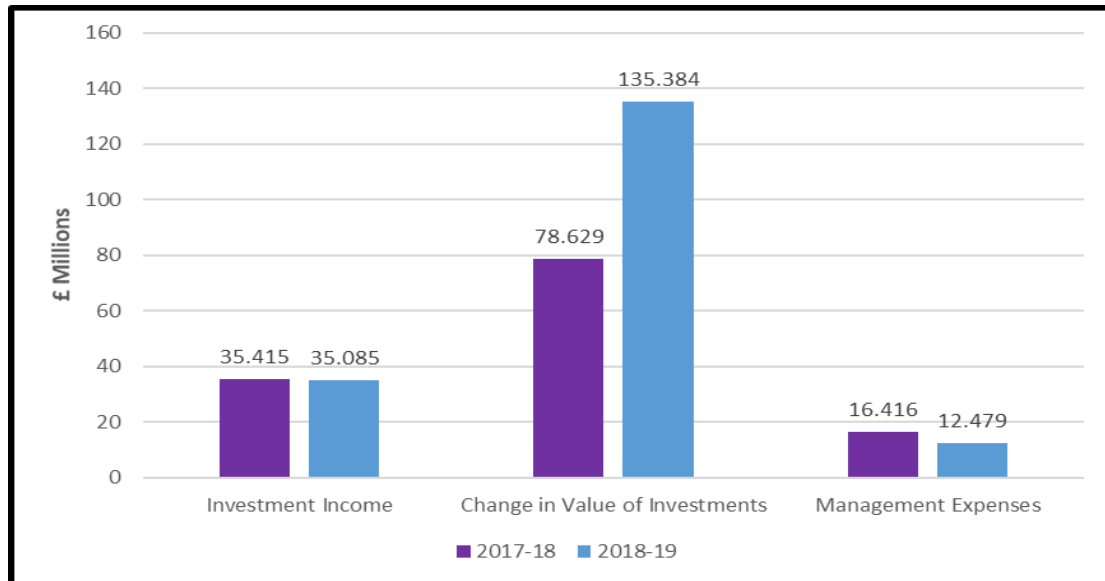
### Notes

- Commitments with Partners, Pantheon, the Debt Solution Fund and Infracapital with M&G are only part funded. These investments call for capital funding when they have an investment to fund and will continue to increase their holdings in the forthcoming financial year.
- Wilshire, KKR, the older commitment to Pantheon and Partners and the Debt Opportunity investment with M&G are in the process of realising the underlying investments and returning cash to the Pension Fund.



## Investment Performance

The chart below shows the comparative investment returns between 2017-18 and 2018-19. The change in the value of the Fund's investments includes realised and unrealised gains and losses during the year.

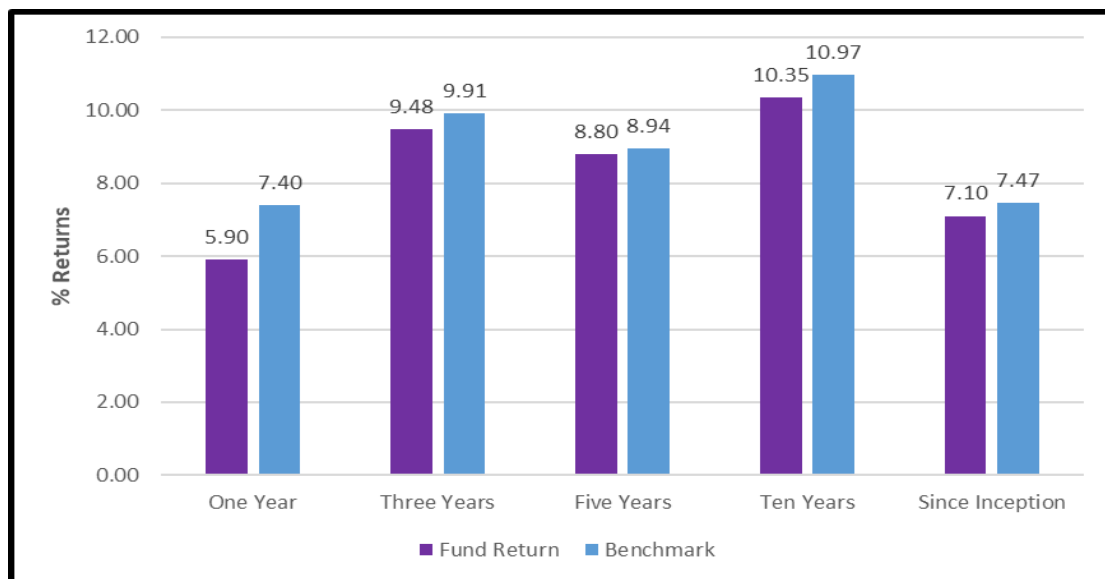


The Fund's assets increased from £2,762 million to £2,931 million during 2018-19, representing an investment return of 5.9%. The Fund's benchmark is based on the weighted average of the market index returns for the markets in which it invests in or a mandate specific absolute return. The Fund underperformed the benchmark by 1.5%.

The Fund performed just under benchmark for the five year benchmark, but underperformed by 0.6% per year for the ten year benchmark.

The Fund's investment return compared with its benchmark index over one, three, five and ten years and since inception is shown below:

## Fund Investment returns



## Long-term Investment Performance

The Fund's investment returns over the previous ten year are shown below compared to the Fund's own benchmark. In addition, the Fund's returns are compared with the movement in retail prices over this period.

Long-term performance (year ended 31 March)										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
	%	%	%	%	%	%	%	%	%	%
<b>Retail prices</b>	<b>4.4</b>	<b>5.3</b>	<b>3.6</b>	<b>3.3</b>	<b>2.5</b>	<b>0.9</b>	<b>1.6</b>	<b>3.1</b>	<b>3.3</b>	<b>2.4</b>
<b>Fund return</b>	<b>32.6</b>	<b>8.1</b>	<b>2.0</b>	<b>13.6</b>	<b>5.6</b>	<b>15.4</b>	<b>0.7</b>	<b>19.0</b>	<b>4.0</b>	<b>5.9</b>
Fund benchmark	37.6	8.5	3.8	12.1	6.3	13.9	1.5	17.9	4.8	7.4
Relative return	-5.0	-0.4	-1.8	1.5	-0.7	1.5	-0.8	1.1	-0.8	-1.5

Over the longer term the Fund's investment return is substantially above the increase in retail prices, which is an important factor as retail price increases has a direct impact on the movement of the Fund's pension liabilities.

The table below shows the opening and closing balances and reported performance for each asset class for 2018-19, alongside the Suffolk benchmark target and the passive index if an appropriate index exists.

Holdings	Opening Value		Closing value		Perf.	Passive Index	Benchmark
	£' m	%	£' m	%	%	%	%
<b>Pool Aligned</b>							
Passive Equities	617.648	22.5	650.770	22.3	7.0	7.1	7.1
UK Index-linked Bonds	110.484	4.0	116.867	4.0	5.8	5.7	5.7
<b>Total Pool Aligned</b>	<b>728.132</b>	<b>26.5</b>	<b>767.637</b>	<b>26.3</b>	<b>6.8</b>	<b>6.9</b>	<b>6.9</b>
<b>UK Equities</b>							
UK Equities	257.749	9.4	276.833	9.5	6.2	6.1	6.4
Overseas Equities	291.739	10.6	321.65	11.1	13.5	10.5	10.5
<b>Total Equities</b>	<b>549.488</b>	<b>20.0</b>	<b>598.483</b>	<b>20.6</b>	<b>10.1</b>		<b>8.6</b>
Global Bonds	676.532	24.6	645.810	22.1	1.0	5.8	5.8
<b>Total Bonds</b>	<b>676.532</b>	<b>24.6</b>	<b>645.810</b>	<b>22.1</b>	<b>1.0</b>		<b>5.8</b>
Absolute Return	272.959	9.8	277.979	9.6	1.5		5.8
Illiquid Debt	46.610	1.7	44.951	1.5	-6.5		8.0
Infrastructure	67.598	2.5	131.923	4.5	18.3		8.0
Money Market	21.052	0.8	43.679	1.5	4.5		0.8
Private Equity	101.528	3.7	121.048	4.1	16.0		11.1
Property	277.478	10.1	277.393	9.5	5.3	4.5	4.8
Timber	8.074	0.3	8.055	0.3	11.4		8.0
<b>Total Alternatives</b>	<b>795.299</b>	<b>28.9</b>	<b>905.028</b>	<b>31.0</b>	<b>5.6</b>		<b>6.6</b>
<b>Total</b>	<b>2,749.451</b>	<b>100.0</b>	<b>2,916.958</b>	<b>100.0</b>	<b>5.9</b>		<b>7.4</b>

## Asset Pooling

The Suffolk Pension Fund has made a commitment to pool all of its assets into the ACCESS Pool. (Please see section on ACCESS for further information about the Pool). The first sub-fund that Suffolk will be transferring into will be available for investment in the first quarter of 2019-20.

The passive investment funds are held on a pool governance basis under one investment manager as these assets are held in life fund policies, which cannot be held within an authorised contractual scheme which is how the Pool operates.

The Suffolk Pension Fund has saved £0.876 million on fees by transferring their passive investments to the one investment manager jointly procured by the Funds in the ACCESS Pool.

## Manager Performance

The table below shows the investment returns by the Fund's investment managers relative to their benchmarks over one, three and five years (where available) and their absolute returns for the year.

The investment objectives of the Fund's investment managers are to outperform relative to their benchmark index, typically the index for the market they are invested in or on an absolute return cash plus basis.

Investment Manager Performance					
Share of Fund 31 Mar 19	Manager	2018-19 Absolute Return	2018-19 Relative Return	3 Year Relative Return	5 Year Relative Return
%		%	%	% p.a.	% p.a.
12.2	Blackrock Equities	7.1	+0.7	+1.0	+2.0
8.3	Blackrock Bonds	0.4	-5.4	-2.9	-3.7
0.3	Brookfield	11.4	+3.4	+5.6	+7.2
1.2	JP Morgan	-	-	-	-
0.7	KKR	31.0	+23.0	+19.7	+19.6
12.6	M&G	0.8	-5.6	-1.1	
12.9	Newton	13.5	+3.0	-1.2	+0.5
1.6	Partners	10.0	+2.0	+5.6	+8.5
3.5	Pantheon	16.1	+5.0		
5.8	Pyrford	3.5	-2.3	-2.3	-1.9
10.2	Schroders	5.3	+0.5	+0.4	+0.3
26.2	UBS	6.9	-0.3		
0.7	Wilshire	15.8	+4.7		
3.7	Winton	-0.6	-6.4	-5.3	-2.4

Note:

- UBS received the various passive index-tracking investments during the last quarter of 2017-18.
- JP Morgan investment commenced in the last quarter of 2018-19.
- The private equity mandates held by Wilshire and Pantheon were previously reported combined which is why long-term data is not available.

The investment returns produced by the managers can be highly volatile, so performance is assessed by the Pension Fund Committee based on their medium-term track record, typically over three or five years. Over five years, Blackrock, KKR and Partners have achieved a good level of outperformance and Schroders has achieved a modest level.

## **Market Review (prepared by Mark Stevens, independent adviser)**

### **Market review: Year to 31 March 2019**

Global equity markets produced positive returns over the twelve months to 31 March 2019. The US market in particular continued a very strong bull run up 9.3% in local currency terms. Developed Pacific, Emerging markets and Europe ex-UK all delivered modest single digit returns. The only negative return in major equity markets over the period was from Japan which fell 3.5% however, given the slight strengthening of the Yen over the period the return was close to flat for sterling investors. Somewhat surprisingly given the major 'Brexit' uncertainties, sterling remained stable against the euro over the financial year but steadily fell against the US dollar. This sterling weakness enhanced the return from US equities to sterling based investors to 17.5%.

### **Global Economy Highlights**

- The US economy continued to deliver solid growth and corporate earnings were boosted by tax cuts. The Federal Reserve raised rates four times over the period. However further hikes previously indicated for the coming year appear now to be on hold. The US China trade war has intensified and moved from rhetoric to reality. US equity valuations remain at historically high levels
- China and the Emerging markets were volatile as concerns over slowing growth and high debt levels emerged. The escalating US-China trade war and US dollar strength caused investor nervousness. Intra Asian trade has slowed over the period and China is still grappling with a potential credit crisis internally.
- European growth decelerated over the period with Germany in particularly enduring a sharp slowdown in manufacturing as slowing Chinese demand for capital goods hit home. Manufacturing PMI figures fell below 50 over the period and have continued to fall into the new calendar year. Political concerns remain with President Macron facing on going protests including the '*Gilets jaunes*' movement. In Italy the dispute with the EU over budget deficits rumbles on.
- The UK economy continued to grow albeit slowly, the ongoing uncertainty over 'Brexit' and the seemingly intractable political log jam of a minority government failing to build a consensus on how to leave the EU is causing increasing harm to business planning and investment. The UK equity market continued to be driven by the high exposure to overseas revenues and the prospects for sterling, it trades at a modest valuation when compared to many other global markets in part because of concerns over the seemingly never ending 'Brexit' process.
- Short-term interest rates were raised four times in US. The Bank of England raised rates for only the second time in a decade up to 0.75% but with ongoing 'Brexit' uncertainties they are likely to postpone further rises in the short term. In

the Eurozone the ECB left rates unchanged at zero. Concerns over slowing economic growth have resulted in a number of bonds markets trading at negative yields once again.

### **Equities**

- The performance of global equities was strong in Sterling terms. Single digit returns in local currency translated into 11% for sterling based investors. Returns were both volatile and disparate. Once again, the US was the strongest region rising 17.5% in sterling terms, however Emerging markets were flat over the period while Japanese equities actually fell in local currency.
- The strongest sectors, relative to the 'All World' Index, were Utilities (+22.0%) Real Estate (+20.5%) and Health Care (+20.0%) the weakest sectors were Financials (-0.1%) and Materials (+4.8%).

### **Bonds**

- Overseas bonds delivered low positive returns in local currency of 3.6%. This translated into 7.5% for un-hedged UK investors as a result of the weakness in sterling during the period. Central bank monetary tightening continued with rate rises in the US and UK. Towards the end of the period in response to slowing economic growth there was a significant softening in stance from the US Federal Reserve
- Despite a 0.25% rate rise over the period over 15 year Gilts produced positive returns of 4.7%. Index linked bonds also performed well up 5.7%, partly in response to ongoing uncertainties over the inflation outlook for the UK.

### **Property**

- UK Property continues to defy many market expectations and delivered positive returns up 5.6%. The best performing sector was Industrial driven by strong demand for 'last mile' distribution space close to population centres. Office occupation remains particularly strong in the major cities. The retail sector continues to struggle with the rise of company voluntary arrangements (CVA) a significant negative for the sector. The polarisation between primary retail locations and secondary and tertiary locations continues to develop.

## **Environmental, Social and Governance Issues**

The Pension Fund is required to disclose in its investment strategy statement to what extent that it takes account of environmental, social or ethical considerations in the selection, realisation or disposal of investments. The Pension Fund Committee considers that the primary responsibility of the Committee is to ensure that the long-term return from its investments is sufficient to meet the Fund's liabilities and that the selection of investments should be undertaken to achieve the best financial return for the Fund, subject to an appropriate level of risk. It has not placed any requirements on the Fund's investment managers in the selection or retention of investments by reference to environmental, social or ethical criteria. All investments that are made for the Fund comply with the legal and regulatory requirements that apply to the local government pension scheme.

## Engagement

The Suffolk Pension Fund is a member of the Local Authorities Pension Fund Forum (LAPFF), to enable it to act collectively with other local authorities on corporate governance issues. The Forum currently has 72 member funds with assets of more than £200 billion.

The Fund expects its investment managers to be engaged in social, environmental and ethical considerations insofar as these matters are regarded as impacting on the current and future valuations of individual investments. The Fund believes taking account of such considerations forms part of the investment managers' normal fiduciary duty.

As such, the Fund has a commitment to ensure that companies in which it invests adopt a responsible attitude toward the environment, and adopt high ethical standards. Generally, such companies are expected to behave in a socially responsible manner by taking account of the interests of all stakeholders.

The Fund seeks to achieve this objective by raising issues with companies in which it invests, to raise standards in a way that is consistent with long term shareholder value. Again, the Fund primarily uses its membership of LAPFF to achieve this.

## Voting Policy

The Pension Fund seeks to protect and enhance the value of its shareholdings by promoting good practice in the corporate governance and management of the companies that it invests in. The Fund's equity holdings give the Fund the right to vote on the resolutions at company general meetings. The Pension Fund Committee has a voting policy which covers its holdings in UK and overseas companies. Voting is carried out on the Fund's behalf by its governance and voting advisers, Pension Investments Research Consultants (PIRC). The Fund's voting guidelines are published on the Suffolk Pension Fund website ([www.suffolkpensionfund.org](http://www.suffolkpensionfund.org)).

The general principles followed in the voting guidelines are: -

- Will vote in favour of proposals at annual and extraordinary general meetings which comply with good practice on corporate governance. The definition of good practice is based on the guidelines in the UK Corporate Governance Code.
- Will vote against proposals which breach the Code and where the company is unable to provide a satisfactory explanation of its policy.
- Will in general abstain on proposals which do not relate to issues contained in the good practice guidance in the Code.

## Annual Proxy Voting Review (Prepared by PIRC, proxy voting provider)

From the 1 April 2018 to the 31 March 2019 PIRC voted on a total of 102 General Meetings on behalf of Suffolk County Council Pension Fund.

## UK Voting

In 2018 the topic of Executive remuneration continued to attract close scrutiny and remained a contentious issue at companies' AGMs.

As a result of the requirement to put the remuneration policy to a shareholder vote which came into effect in 2014, once the remuneration policy is approved, a company only needs to seek shareholder approval for the policy on a three-year basis, unless changes are made by the Remuneration Committee to the terms of the policy.

The majority of UK companies in the Suffolk portfolio submitted the Remuneration Report to a vote at their 2017 Annual General Meetings. In 2018 most companies were subjected to a single non-binding resolution on the Remuneration Report, which focuses on actual amounts paid to directors during the year. The Remuneration Report vote remains non-binding.

Overall, Suffolk voted against 27 Remuneration reports during the year and abstained on 7 of them.

In the UK, within the Suffolk portfolio there were a number of companies who received over 20% opposition on their remuneration reports including Royal Dutch Shell Plc (25%); Melrose Industries Plc (22%); and Lloyds Bank Group Plc (20.5%).

The portfolio company which received the highest number of oppose votes was Royal Dutch Shell Plc. The Remuneration report's disclosure of performance conditions and targets was adequate, however the dividends accrued on long term incentive awards were not separately categorised.

The LTIP had a maximum vesting opportunity of 680% of salary and the CEO's total realised variable pay was considered excessive at 471% of salary (Annual Bonus: 201% and LTIP: 270%). The CEO's total salary was also in the upper quartile of his peer comparison group.

Melrose Industries Plc, a company that specialises in buying and improving underperforming businesses, also received significant shareholder opposition on their remuneration report, with 22% of votes against.

In the remuneration report there was inadequate disclosure regarding the specific performance conditions and targets for the annual bonus. There was also concern that share incentive awards under the Value Incentive Plan could not be estimated with the information provided. Overall there was a lack of transparency.

In addition, there is no information provided by the company regarding the reasons for the significant opposition to the remuneration policy put forward at the extraordinary general meeting on 11 May 2017, nor is there any mention of shareholder engagement and steps taken to address shareholder concerns.

The change in the CEO's salary is in line with the rest of the Company. However, the Company disclosed only the change in the salaries of senior head office employees, which is inappropriate, as this is not reflective of the change in the salaries of the general workforce.

The changes in CEO pay over the last five years are not considered in line with the changes in the Company's TSR performance over the same period. The ratio of CEO pay compared to average employee pay is not acceptable at 25:1. The recommended limit for total variable pay is 200% of salary, however the total variable

pay for the CEO in 2018 was highly excessive, amounting to £42,198,280 for the CEO, which is 8884% times his salary.

The majority of this was from the Value Incentive Plan (£41,770,280). The Company explained that they created £3.6 billion in value for shareholders in that five year period. The Company believed that their remuneration strategy has directly driven performance. The fact remains that the amount of remuneration paid to the CEO is highly excessive.

Concerns about excessiveness appears to be the common theme in instances of a higher than normal proportion of opposition votes to the remuneration report during the season.

There have also been a significant number of notable shareholder proposals, which although relatively common in the US market has not traditionally been a feature of UK GMs. For instance, at Royal Dutch Shell Plc's AGM there was a shareholder resolution put forward to publish targets that are aligned with the goal of the Paris Climate Agreement to limit global warming to below 2C. This resolution failed to pass with 87.2 % of votes against. Suffolk abstained on this resolution.

Director elections is the single biggest resolution type reflected in the fact that of the resolutions voted 355 were on the election of directors to the board of which Suffolk opposed 22 with none abstained.

In part this is due to the fact that non-executive directors who are not considered independent are fewer in number in the UK when compared to other markets, however it should be noted that time commitments or 'over boarding' remains an important concern with non-executive directors in the UK market.

## **US Voting**

The two most significant issues in the US portfolio last season remain board independence and auditor tenure. Suffolk opposed or abstained on re-election of 35% of directors elected at US companies during the year, up slightly on 2017 where Suffolk opposed 34%. With regard to auditor tenure Suffolk voted to oppose the re-election of 84% and abstained on 8% for reason of tenure exceeding ten years or because of concern about levels of non-audit fees.

Remuneration was also an issue in 2018 with Suffolk opposing or abstaining on 100% of advisory votes on compensation companies including Cisco Systems Inc. which saw the highest amount of shareholder opposition at 17.7%. In general, however Advisory votes on compensation in the USA passed without significant shareholder opposition.

There were a number of notable shareholder resolutions which came to light in Suffolk's US portfolio, ranging from the adoption of a policy of board diversity at Alphabet Inc.'s AGM to mandating the use of GAAP performance metrics for executive remuneration at Walgreens Boots Alliance's AGM. Suffolk supported both resolutions although they failed to pass decisively.

Whilst Activist shareholders have been a notable feature of the US market for some time, -recent years have also, seen a general increase in shareholder resolutions;



with the total number rising from 407 in 2010 to 464 in 2018 (down from 494 in 2017) as reported by CNN.

### **European Voting**

Remuneration was also an issue in Europe where Vivendi SA again saw significant opposition to elements of its compensation proposals. The resolution to approve the remuneration paid or due to Arnaud de Puyfontaine, Vivendi's CEO, with an advisory vote saw shareholder opposition of 19.2%.

The Company had not fully disclosed quantified targets against which the achievements and the corresponding variable remuneration has been calculated. In addition, there were no claw back clauses in place over the entirety of the variable remuneration component, which makes it unlikely for shareholders to be able to reclaim variable remuneration unfairly paid out.

The major concern here, as with many European companies, was the lack of disclosure of performance targets for variable remuneration. This lack of disclosure compromises the ability of shareholders to assess whether or not variable remuneration is appropriately tied to performance.

### **Asia, Japan and the Rest of the World**

Suffolk voted at 4 General Meetings in the rest of the world and 7 in Japan.

AIA GROUP LTD and its subsidiaries are engaged in the provision of insurance services to businesses and individuals. The resolutions opposed were the re-election of the current auditor, PwC who has been in place for more than five years, and the issue of shares for a Restricted Share Plan.

It was proposed to authorise the Board to issue shares under the RSP Scheme which would not exceed 2.5% of the issued share capital. This was considered acceptable. However, shares were also to be awarded with no performance conditions disclosed and there was generally inadequate disclosure over other features of the plan.

The effectiveness of Long-Term Incentive Plans to incentivise performance is not considered obvious, and most existing schemes in use today are discretionary in their nature. However, at a minimum target should be set and caps set on pay-outs.

In much of the 'rest of the world' and particularly parts of Asia, such as Japan, Taiwan and South Korea is a poor level of timely disclosure. Even when meeting materials are disclosed in a timely manner and in English, the level of detail is often inadequate for shareholders to reach an informed view on the resolutions proposed.

### **Governance concerns highlighted in Japan**

There are no specific legal requirements in Japan to introduce gender diversity to company boards. However, PIRC has been seeking to encourage Japanese companies to introduce gender diversity to their boards, by reflecting this concern in PIRC's voting recommendations. This issue has not been apparent in the Suffolk portfolio, where the main concern continues to be Board and Corporate Auditor independence and English disclosure.

This can be illustrated in Japan Tobacco Inc which operates under the Kansayaku-setchi-kaisha structure, with a board of directors and a board of corporate auditors. For the AGM on the 30 March 2019, Resolution 4.3 for the election of Mr. Mimura Tooru to the Corporate Auditors was opposed on independence grounds.

The details of the voting by the Fund are available on the Suffolk Pension Fund website. ([www.suffolkpensionfund.org](http://www.suffolkpensionfund.org)).

# Governance Report

## Governance of the Suffolk Pension Fund

All LGPS Funds in England and Wales are required to produce a Governance Policy Statement, revise it following any material change in their delegation arrangements and publish it.

Each authority is required to:

- (a) Keep the statement under review;
- (b) Make appropriate revisions following a material change in respect of any matters; and
- (c) If revisions are made -
  - i) Publish the statement as revised, and
  - ii) Send a copy of it to the Secretary of State.

The Statement is required to set out:

- (d) Whether the administering authority delegates their function or part of their function in relation to maintaining a Pension Fund to a committee or an officer of the Council;
- (e) Where this is the case, details of:
  - i) The frequency of any committee meetings
  - ii) The terms of reference, structure and operational procedures in relation to the use of delegated powers
  - iii) Whether the committee includes representatives of employing authorities or scheme members, and if so, whether those representatives have voting rights.
- (f) The extent to which a delegation complies with the guidance given by the Secretary of State and if it doesn't comply the reasons why.

The Pension Fund Governance Policy Statement sets out how the County Council's statutory responsibilities for the LGPS will be carried out and is published on the Suffolk Pension Fund website ([www.suffolkpensionfund.org](http://www.suffolkpensionfund.org)). The Suffolk Pension Fund Committee carries out the County Council's responsibilities for the management of the Pension Fund.

## Pension Fund Committee

The Pension Fund Committee's key responsibilities are:

- a) The effective and prudent management of the Suffolk Pension Fund.
- b) The approval of the Fund's investment strategy
- c) The approval of the funding strategy following the triennial actuarial valuation, and the determination of the employers' contributions to the Fund.

## Delegations to the Head of Finance

During 2018-19, the Head of Finance, the County Council's responsible financial officer under section 151 of the Local Government Act 1972, is responsible for all decisions concerning the Pension Fund within the scope of the policies that have been approved by the Pension Fund Committee.

## Membership of the Committee

During 2018-19 the Pension Fund Committee consisted of seven county councillors, who were appointed by the County Council, reflecting the political balance on the County Council as a result of the May 2017 County Council elections. In addition, the Committee included two district council representatives, who were nominated by the Suffolk District Council leaders, and a scheme member representative, who was nominated by UNISON.

The attendance of the Pension Fund committee members for the five committee meetings held during 2018-19 are shown below:

Councillor	Meetings attended
Cllr Andrew Reid	5
Cllr Karen Soons	4
Cllr Alexander Nicholl	3
Cllr David Goldsmith	5
Cllr David Roach	4
Cllr Peter Gardiner	4
Cllr Robert Lindsay	2
Cllr Colin Kreidewolf	5
Cllr Chris Punt	3
Mr Steve Warner	4

Suffolk County Council Pension Fund committee members are encouraged to send a substitute for any committee meeting which they are unable to attend. The substitute is fully briefed by a Pension Fund officer to enable them to participate in the meeting.

All members of the Pension Fund Committee have voting rights.

Committee members must declare any conflicts of interest at each committee meeting which are recorded in the minutes. In addition, all members have to complete a register of interest declaration form which is available for public inspection. A review of the register is undertaken by internal audit as part of their governance auditing programme and the results are reported to the Audit Committee.

## Committee Training

The Pension Fund Committee recognises the importance of ensuring that those who are responsible for financial management and decision making with regards to the pension scheme are equipped with the necessary knowledge and skills. During 2018-19, the Head of Finance was responsible for ensuring that appropriate training is undertaken by members and officers with responsibilities relating to the Pension Fund.

The Committee has adopted the CIPFA Pensions Knowledge and Skills Framework as the basis for assessing its training and development needs. All new committee members are given training on the operation of the Fund and their responsibilities.

In addition, the committee approves a formal two year training plan which is designed to cover the Committee's responsibilities. This is reviewed annually and updated to include new topics of interest and any additional training requirements identified.

As part of the training plan the Committee has received presentations during the year from the fund's investment managers and advisers:

- Committee training day:
  - Research Affiliates Fundamental Indexation (RAFI)
  - Developments in passive investing
  - Stranded assets
  - Environmental Governance and Social issues
  - Infrastructure
  - Managing an absolute return mandate versus outperforming an index
  - Roundtable discussion involving equity investments
- Progress on the development of the ACCESS pooling of assets
- Other investment alternatives
- UK Property investing
- Responsibilities of Link Fund Solutions as operator of the ACCESS pool
- Actuarial valuation

This is supplemented by external training provided by local government organisations and investment seminars organised by investment managers and industry experts. Committee members and officers have access to the on-line training and reference material contained in the CIPFA Pensions Knowledge and Skills 'tool kit'.

### **Work of the Pension Fund Committee**

The Pension Fund Committee has a business plan which sets out its priorities for service development. The Committee monitored the investment performance of the Fund and all its managers on a quarterly basis, receiving a combined investment report with collaboration from Hymans Robertson LLP and Mark Stevens, the Fund's Investment advisers and officers of the Pension Fund. The report includes commentaries on the performance of the managers and the investment strategies employed, a review based on the quarterly investment manager's meetings and an overview of the economic outlook.

The annual report on investment performance for 2017-18 was produced and presented by HSBC, the Fund's performance advisers.

During the year the Committee received advice from Hymans Robertson LLP reviewing the investment strategy of the Fund and recommending minor changes to the strategy to further enhance the portfolio and returns whilst maintaining a lower risk approach to investments.

The main topics considered by the Committee were:

- Further commitment to infrastructure
- Asset allocation review

The Committee monitored the actuarial position of the Fund on a quarterly basis with the receipt of an estimated funding valuation report produced by Hymans Robertson LLP.

The Committee undertook its annual Asset Allocation Review in November 2018, with further work being considered at its March 2019 meeting. Any agreed changes will be completed in 2019.

The Committee has been regularly kept informed of the development of the ACCESS pool and the creation of the ACCESS Authorised Contractual Scheme. The pipeline of Sub Fund creation dictates that the first move of Suffolk assets into the pool will be early in 2019-20.

The Committee has delayed its review of its Investment Strategy Statement until later in 2019. This will enable the outcomes of the asset allocation review to be fully reflected when the document is updated.

The Committee undertook a review of the additional voluntary contribution scheme that is available for members of the scheme who would like to build up additional pension benefits.

The Committee updated and approved the following documents:

- Communications Policy
- Governance Policy
- Voting Policy
- Treasury Management Strategy
- Administration Strategy

## **Pension Board**

The Pension Board's key responsibilities are:

- 1) Assist the Council as scheme manager
  - a) To secure compliance with the Local Government Pension Scheme (LGPS) Regulations and any other legislation relating to the governance and administration of the LGPS;
  - b) To secure compliance with requirements imposed in relation to the LGPS by the Pensions Regulator;
  - c) In such other matters as the LGPS Regulations may specify.
- 2) Secure the effective and efficient governance and administration of the Suffolk Pension Fund.

## **Membership of the Board**

The function of the Suffolk Pension Board is to assist Suffolk County Council as administering authority of the Suffolk Pension Fund in ensuring the effective and efficient governance and administration of the Suffolk Pension Fund in line with

legislative requirements.

The Suffolk Pension Board consists of six members, three Pension Fund employer representatives (one each representing the County Council, other local government employers and other employers) and three Pension Fund member representatives (one each representing current active members, retired members and trade unions).

Due to inclement weather in March 2018 the meeting was postponed until April so there were five meetings held in 2018-19. The attendance of the Pension Board members for the meetings held are as follows:

Councillor	Representing	Meetings attended	Joined/ Resigned
Cllr Richard Smith	Suffolk County Council	5	
David Rowe	Active Scheme Members	5	
Eric Prince	Retired members	5	
John Chance	Other Local Government	1	Dec-18
Thomas Jarrett	Other Members	2	Oct-18
Suzanne Williams	Unions	3	
Marie McCleary	Other Members	1	Jul-18
Homira Javadi	Other Local Government	1	Jul-18

### Board Training

The Pension Board recognises the importance of complying with the Pensions Regulator's Code of Practice in regard to the demonstrable knowledge and understanding of the LGPS that is expected, whilst in addition, having due regards to the guidance issued by the Scheme Advisory Board.

In addition, the Board has approved a training plan which is designed to cover the Board's responsibilities. This is to be reviewed annually and updated to include new topics of interest and any additional training requirements identified.

Members of the Board also attend the Pension Fund Committee training and attend the annual Committee training day.

As part of the training plan the Board has received Training as follows:

- The development of the ACCESS Pool
- Progress on the development of the ACCESS pooling of assets
- Other types of investment opportunities
- Developments in the regulators approach to the LGPS
- Roles and responsibilities for the Suffolk Pension Fund

### Work of the Pension Board

The Pension Board agreed a forward work programme for the year ahead.

The Board has received and reviewed:

- Pension Fund Annual Report and Accounts 2017-18
- Fund investment performance for 2017-18
- Digitalisation of the Fund's engagement with members
- Management expenses for 2017-18 estimates for 2018-19
- Voting policy
- Administration data requirements for the actuarial valuation
- Governance Policy
- Risk Register
- Regular updates on the progress of the pooling of assets
- Regular updates on the performance of the administration team and complaints and compliments received.
- Regular updates on recent developments with the Fund



# Administration Report

## Introduction to the Fund

The Local Government Pension Scheme (LGPS) provides pension benefits for certain employees within local government. It is governed by statute and the statutory responsibility for regulating the scheme lies with the Minister of State for the Ministry of Housing, Communities and Local Government.

The Scheme is open to all County Council employees (except teachers and fire fighters and former NHS staff who have their own scheme), employees of the Suffolk district councils and employees of certain other public bodies (known as scheduled bodies) within Suffolk.

Parish and Town Councils may decide by designation to allow their employees to join the Pension Fund. The regulations also permit the Pension Fund Committee to admit to the Fund certain other bodies which provide public services.

All local government employees automatically become members of the scheme unless they choose to opt out.

## How the Fund Works

The LGPS is a funded scheme. This means the scheme is financed by contributions from the Fund's employers and their employees and by income from the Fund's investments. The employer's contribution rates are set as part of the actuarial valuation exercise which is carried out every three years by the Fund's Actuary.

The last valuation exercise was carried out during 2016-17, and following consultation with the employers in the Fund, the new contribution rates were approved by the Pension Fund Committee and took effect from 1 April 2017.

The next valuation exercise will be carried out during 2019-20 and will, following employer consultation and Pension Fund Committee approval, set the employer contribution rates for 3 years commencing in April 2020.

## Costs of Membership

Employee contributions are banded on a member's actual pensionable pay rather than the full time equivalent which had previously been used in the scheme until March 2014.

The pay banding table which was used during 2018-19 is shown below. The contribution rates and / or pay bands are reviewed periodically to maintain the average contribution from employees at 6.5% and to ensure the long term costs of the scheme are affordable.

Actual Pensionable Pay	Contribution Rate
£0 - £14,100	5.5%
£14,101 - £22,000	5.8%
£22,001 - £35,700	6.5%
£35,701 - £45,200	6.8%
£45,201 - £63,100	8.5%
£63,101 - £89,400	9.9%
£89,401 - £105,200	10.5%
£105,201 - £157,800	11.4%
Over £157,801	12.5%

Members have the option to join on a 50/50 basis which will entitle members to pay half the contribution detailed above, in exchange for half the pension benefit. These members do retain full benefits in the event of ill health or death.

### **Benefits of the Pension Fund**

The majority of benefits that are payable are set by regulations, although there are certain instances where discretion is given to employing bodies in the Fund. Each employer has a discretion policy detailing their decisions in respect of these instances.

All pensions payable from the Fund are defined as 'official pensions' for the purpose of the Pensions (increase) Act.

#### **The core scheme benefits are:**

- The ability to take a tax-free lump sum by commutation of pension. For service in the scheme prior to 1 April 2008 there is an automatic tax free lump sum of three times the annual Pension to 31 March 2008.
- Life assurance of three times the member's yearly pay from the day they join the scheme.
- Pensions for spouses, civilly registered partners and qualifying co-habiting partners. Eligible children are also entitled to a pension.
- An entitlement paid early if a member has to stop work due to permanent ill health.
- Pensions increases in line with inflation (measured by the Consumer Price Index).
- Pensions are payable from age 55, including flexible retirement

### **Pension Administration**

The Pension Administration team carries out a range of pension benefit calculations and administrative functions:

- Maintaining an accurate database of scheme members, deferred members and pensioners;
- Calculating service credits from incoming transfer values and notifying scheme members accordingly;
- Calculating and paying outgoing transfer values to other pension schemes and providers;
- Calculating and notifying amounts of deferred pension benefits when a member leaves before normal retirement age;
- Calculating and paying pension benefits when a member retires;
- Assessing the impact of, and implementing amending legislation when received and also communicating the effect of those changes to members, deferred members, pensioners and scheme employers;
- Providing estimates of benefits, information on entitlements and implementing pension sharing orders on divorce;
- Paying pensioners monthly;
- Calculating and paying dependent pensions and lump sums when a member, deferred member or pensioner dies.

## Summary of Work Undertaken by the Fund in 18-19

In addition to the day to day functions of completing and processing various administration tasks the team seeks to continually improve the functionality of the Pension Fund and the quality of the data required to administrate the Pension Fund effectively and to a high standard.

- Commenced an existence project with Western Union to check the validity of the overseas Pensioner members. These members are unable to be checked via the usual methods and the Pension Fund is seeking an assurance that no monies are being paid out to unintended beneficiaries. This project will continue into the next reporting year when the validation of members at Western Union agent locations will take place.
- Completion of the preliminary preparation work for the new payroll system migration. This project, when complete, will bring administration advantages in removing duplication of record creation as well as enhancing the member self-service function for Pensioner members.
- Completion of the digitalising of the microfiche records. This now enables administration staff to view the information on the pension administration system and removes the risks associated with having this information stored on microfiche.
- The reconciliation of HMRC GMP information with Suffolk's data started in late 2017. All queries from the Suffolk Pension fund were raised with HMRC during 2018-19. As a result, updates to the pension and payroll systems have been identified and work continues. HMRC's final dataset is expected in late 2019 and this will be used to determine if under or overpayments have been made with a view to taking corrective action.
- Further development and promotion of the member self service system. Annual benefit statements are now available for all active and deferred members enabling them to access their pension information at their convenience and all in one place enabling the member to gain a better understanding of the options available to them.
- The management team is actively working to improve the quality of data. During the reporting year the Fund reported common and conditional data scores of 92% and 95% to the pensions regulator. This process identified some areas to improve and an extract was produced to enable the team to work on some of these areas and improve the quality of data.
- In addition to this, the payroll migration project has been a good catalyst to identify opportunities to improve the quality of data further.

## Key Performance Indicators

The administration team monitors its performances based on the key indicators in the tables overleaf. This information has been downloaded from the Heywood Altair pension administration system which records all tasks required to complete and sign off the cases logged.

## Number of Cases completed

Case Type	Cases outstanding at the start of the year	Cases commenced in year	Cases completed during the year	Cases outstanding at year end	Percentage completed
Death - Initial letter acknowledgement death of active/deferred/pensioner member	6	445	442	9	98%
Death - Letter notifying amount of dependant's benefits	-	179	177	2	99%
Retirements - Letter notifying estimate of benefits - Active members	20	482	477	25	95%
Retirements - Letter notifying estimate of benefits - Deferred members	13	1,127	1,089	51	96%
Retirements - Letter notifying actual retirements and process and pay lump sum retirement grant - Active members	21	395	409	7	98%
Retirements - Letter notifying actual retirements and process and pay lump sum retirement grant - Deferred members	1	565	561	5	99%
Transfer Ins - Letter detailing transfer in quote	3	235	234	4	98%
Transfers In - Letter detailing transfer in	13	180	190	3	98%
Transfers Out - Letter detailing transfer out quote	57	284	298	43	87%
Transfers Out - Letter detailing transfer out	1	206	202	5	98%
Refund - Process and pay refund	-	308	306	2	99%
Divorce quote - Letter detailing cash equivalent value and other benefits	1	153	151	3	98%
Divorce settlement - Letter detailing implementation of cash equivalent value and application of PSO	-	3	3	-	100%
Member Estimates / Projections	4	162	160	2	99%

## Key Performance Indicators:

Case Type	Fund KPI	Cases Completed	% Completed	Legal Requirement	Legal % Completed	Total number of cases
Death - Initial letter acknowledgement death of active/deferred/pensioner member	5 days	100%	442	2 months	100%	442
Death - Letter notifying amount of dependant's benefits	10 days	97%	172	2 months	100%	177
Retirements - Letter notifying estimate of benefits (all types) Total	5 days	99%	1,555	2 months	99%	1,565
Retirements - Letter notifying actual retirements and process and pay lump sum retirement grant (all types) Total	10 days	100%	439	2 months	100%	367
Deferred in to Pay - Process and Pay lump sum retirement grant	10 days	100%	531	2 months	100%	603
Transfer Ins - Letter detailing transfer in quote	10 days	100%	234	2 months	100%	234
Refund - Process and pay refund	10 days	88%	269	2 months	99%	306
Divorce quote - Letter detailing cash equivalent value and other benefits	10 days	76%	115	3 months	98%	151
Divorce settlement - Letter detailing implementation of cash equivalent value and application of PSO	10 days	100%	3	3 months	100%	3

## Employer Performance

The Administration Strategy sets out the quality and performance standards expected of the employers in the Fund as well as those of the administration team, seeking to promote good working relationships, improve efficiency and the quality of data.

Employers are required to provide the Pension Fund with their annual end of year returns by 21 April each year. The team engages with the scheme employers providing templates, guidance on the requirements, issuing deadline reminders and provide scheme employers with a starting point list of members.

## Internal Dispute Resolution Procedure (IDRP)

If a member or their representative has a complaint against the administration of the Pension Fund or wishes to appeal against a decision which has affected them, they can invoke the Pension Fund's Internal Disputes Resolution Procedure (IDRP). There are 3 stages to this process.

The first stage ensures a nominated person from the scheme employer will look at the case with the requirement that this individual has had no previous involvement in the case. The nominated person will review the complaint and notify the person of their decision.

If the person raising the complaint is dissatisfied with the first stage decision, they can apply for a second stage review of the decision, which is undertaken by the person nominated by the Head of Legal Services at Suffolk County Council to hear such disputes. If the person is still dissatisfied, they can take their case to the Pensions Ombudsman for a further review.

In 2018-19 there were 5 IDRPs from a total of 8,222 cases processed.

## Membership

The overall membership has increased year on year, with an active member increase of 8% during the last five years.

Membership Summary	2014-15	2015-16	2016-17	2017-18	2018-19
Members	18,871	20,129	19,954	19,950	20,354
Pensioners	14,023	14,647	15,074	15,661	16,075
Deferred Members	19,097	20,872	23,438	25,038	27,821
<b>Total</b>	<b>51,991</b>	<b>55,648</b>	<b>58,466</b>	<b>60,649</b>	<b>64,250</b>

In 2018-19 there have been 887 new pensions paid, which are further analysed as below:

Retirement Type	Number of Retirements
Deferred Pension	492
Ill Health	30
Early (aged 60 and over) /Normal	217
Early (aged under 60)	59
Late Retirements	89
<b>Total Retirements</b>	<b>887</b>

## Employers in the Fund

There are 307 active employers in the Fund and 10 employers who do not have active members but have deferred pension members and/or pensioners.

	Active	Ceased	Total
<b>Scheduled Bodies</b>	204	1	<b>205</b>
<b>Resolution Bodies</b>	45	4	<b>49</b>
<b>Admitted Bodies</b>	58	5	<b>63</b>
<b>Total</b>	<b>307</b>	<b>10</b>	<b>317</b>

A list of the active employers in the Fund as at 31 March 2019 are as follows:

### Scheduled Bodies

Scheduled bodies are local authorities, district and borough councils and other similar bodies such as colleges, academies and free schools whose staff are automatically entitled to be members of the Fund

#### Local Authority

Babergh District Council	St Edmundsbury Borough Council
Forest Heath District Council	Suffolk Coastal District Council
Ipswich Borough Council	Suffolk County Council
Mid Suffolk District Council	Waveney District Council

#### Other

Association of Inshore Fisheries and Conservation Authorities (AIFCA) Chief Constable of Suffolk	The Police and Crime Commissioner for Suffolk
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#### Colleges

Lowestoft 6th Form College	Suffolk One
Lowestoft College	University Campus Suffolk Ltd
Suffolk New College	West Suffolk College

#### Free Schools

Everitt Academy	Seckford Foundation Free Schools Trust
IES Breckland	

#### Academies

Bungay High School	St Albans Catholic High School
Copleston High School	St Mary's C of E Academy
Debenham High School	Stone Lodge Academy
Farlingaye High School	Stradbroke High School
Holbrook Academy	The Ashley School Academy
Kesgrave High School	The Priory School
Kessingland C of E Primary Academy	Thomas Mills High School

**Academies Enterprise Trust**

Felixstowe Academy

Langer Primary

**Academy Transformation Trust**

Beck Row Primary

Great Heath Academy

Mildenhall College Academy

Westbourne Academy

**Active Learning Trust**

Albert Pye Primary

Chantry Academy

Grove Park

Gusford

Hillside

Pakefield

Ravensmere Infant School

Red Oak

Reydon

Sidegate

Westwood Primary

**All Saints School Trust**

All Saints (Laxfield)

Charsfield CoE Primary

Dennington CoE Primary

Fressingfield CEP

St Peter &amp; St Paul

Stradbroke CEP

Wortham Primary

**ASSET Education**

Bungay Primary

Castle Hill Infants School Academy

Castle Hill Junior School Academy

Cliff Lane Primary School Academy

Egdar Sewter

Holton St Peter

Ilketshall

Shotley Primary

St Helens Primary School

Stutton C of E Primary School

The Oaks Primary School

Wenhaston

Whitton Community Primary School

**Avocet Academy Trust**

Aldeburgh Primary School

Easton Primary Academy

Leiston Primary Academy

Saxmundham Primary

Wickham Market Primary Academy

**Believe Engage Succeed Trust**

Riverwalk

The Albany Centre PRU

Warren School

**Children's Endeavour Trust**

Broke Hall

Springfield Junior

**Chilford Hundred Education Trust**

Howard Primary School

The Pines Primary School

**Diocese of Ely**

St Christophers CE Primary



**Eastern Multi Academy Trust**

The Glade Community Primary School

West Row Academy

**Evolution Academy Trust**

Elm Tree Community Primary School

Poplars Community Primary School

The Dell Primary School

**Forest Academy**

Elveden Primary School

Forest Academy

**Gippeswyk Community Educational Trust**

Brittania Primary School

Rose Hill Primary School

**Hartismere Family of Schools**

Benjamin Britten High School

Hartismere School

Somerleyton Primary

Woods Loke Primary

**Inspiration Trust**

Eastpoint Academy

**John Milton Academy Trust**

Bacton Community Primary

Cedars Park Primary

Mendlesham Primary

Stowupland High School

**Olive Academy Trust**

Olive AP Academy (Kingsfield PRU)

**Ormiston Academies Trust**

Ormiston Denes Academy

Ormiston Endeavour Academy

Ormiston Sudbury Academy

Stoke High School-Ormiston Academy

Thomas Wolsey Academy

**Orwell Multi Academy Trust**

Brooklands Primary School

Grange Community Primary School

Halifax Primary School

Handford Hall Primary School

Springfield Infant School

Willows Primary School

**Our Lady of Walsingham**

St Felix-Haverhill

St Mary's Catholic Primary (Ipswich)

St Louis Catholic Academy

**Paradigm Trust**

Ipswich Academy

Murrayfield Primary School

Pipers Vale Community Primary

School

**Raedwald Trust**

Alderwood PRU  
First Base Bury St Edmunds  
First Base Ipswich PRU

Parkside Pupil Referral Unit  
St Christophers PRU  
Westbridge Pupil Referral Unit

**REAch2 Multi Academy Trust**

Beccles Primary Academy (ex Crowfoot)

Gunton Primary Academy  
Martlesham Primary Academy  
Northfield St Nicholas Primary Academy

Phoenix St Peter/Meadow Primary Academy  
Sprites Primary Academy  
St Margarets Primary Academy  
The Limes

**South Suffolk Learning Trust**

Claydon High School  
Claydon Primary

East Bergholt High School  
Hadleigh High School

**St Edmundsbury and Ipswich Diocesan Trust**

All Saints CEVAP School  
Bramfield Church of England Primary School  
Brampton C of E Primary  
Chelmondiston C of E Primary  
Eyke  
Hartest C of E Primary  
Hintlesham & Chattisham  
Long Melford Church of England Primary School  
Mellis

Morland Primary School  
Nacton Church of England Primary School  
Ringsfield C of E Primary  
Sproughton CEVC Primary  
St Marys Hadleigh  
St Marys Woodbridge  
St Matthews CEVAP  
Stoke by Nayland C of E Primary  
Tudor Primary School

**St Johns the Baptist Multi Academy Trust**

St Benet's Catholic Primary (Beccles)  
St Edmund's Catholic Primary (Bungay)

St Mary's Catholic Primary (Lowestoft)

**Stour Valley Educational Trust**

Clare Community Primary

Stour Valley Community School

**The Consortium Multi Academy Trust**

Barnby & North Cove  
Helmingham Primary  
Henley Primary School  
Mendham  
Middleton Primary

Rendlesham Primary School  
Southwold Primary  
St Edmunds Primary-Hoxne  
Yoxford Primary

**The Tilian Partnership**

Bardwell CEVC Primary School  
Crawford's CEVC Primary School  
Gislingham CEVC Primary School  
Ixworth CEVCP

Old Newton CEVC Primary  
Palgrave CEVC Primary  
Rougham CEVCP

**Thedwastre Education Trust**

Great Barton CE Primary Academy  
Rattlesden CE Primary Academy

Thurston CE Primary Academy  
Woolpit Primary Academy

**Unity Schools Partnership**

Abbotts Green  
Burton End Academy  
Castle Manor Academy  
Clements Primary School  
Coupals Primary Academy  
Glemsford Primary Academy  
Houldsworth Valley  
Kedington Primary Academy  
Laureate Primary  
Newmarket Academy

Place Farm Academy  
Samuel Ward Academy  
Sybil Andrews  
The Churchill Free School  
Thomas Gainsborough School  
Wells Hall Primary  
Westfield Academy  
Wickhambrook  
Woodhall (Sudbury)

**Waveney Valley Academy Trust**

Alde Valley Academy  
Roman Hill Primary School

Sir John Lehman High School  
Stowmarket High School

## Resolution Bodies

Resolution bodies are bodies, usually town and parish councils who are entitled to be members but have a choice so therefore need to formally pass a resolution designating staff to be eligible to join the Fund.

Barningham Parish Council	Lowestoft Town Council
Beccles Town Council	Market Weston Parish Council
Botesdale Parish Council	Martlesham Parish Council
Boxford Parish Council	Melton Parish Council
Bramford Parish Council	Mildenhall Parish Council
Bury St Edmunds Town Council	Nayland and Wissington Parish Council
Claydon & Whitton Parish Council	Newmarket Town Council
Felixstowe Town Council	Onehouse Parish Council
Framlingham Town Council	Pinewood Parish Council
Glemsford Parish Council	Red Lodge PC
Great Cornard Parish Council	Redgrave Parish Council
Great Livermere Parish Council	Rickinghall Parish Council
Great Waldingfield Council	Saxmundham Town Council
Hadleigh Town Council	Schools' Choice Limited
Halesworth Town Council	Southwold TC
Haverhill Town Council	Stowmarket Town Council
Hollesley Parish Council	Sudbury Town Council
IPSERV	Thurston Parish Council
Kesgrave Town Council	Ufford Parish Council
Kessingland Parish Council	Verse
Lakenheath Parish Council	Vertas
Leavenheath Parish Council	Woodbridge Town Council
Leiston cum Sizewell Town Council	Woolpit Parish Council
Long Melford Parish Council	Worlingham Parish Council

## Admitted Bodies

Admitted bodies are voluntary and charitable organisations or private contractors undertaking a local authority function.

Abbeycroft Leisure	Edwards and Blake - Waveney Valley
Anglia Community Leisure	Elior Ltd-Chantry Academy
Beccles Fenland Charity Trust	European Electronique
Care Quality Commission	Flagship Housing Group
Care UK	Hadleigh Market Feoffment Charity
Caterlink - ALT	Housing 21
Caterlink - Copleston	Kier MG Ltd
Caterlink - Gorseland	Leading Lives
Caterlink - St Albans	Marina Theatre
Caterlink-Bungay	Norland Managed Services
Caterlink-Farlingaye	Nuffield Health
Caterlink-Gusford	Occold Primary School (All Saints School Trust)
Caterlink-Kesgrave	Opus People Solutions Ltd
Caterlink-Ormiston Denes	Orwell Housing
Churchill - SS Learning	Papworth Trust
Churchill Contract Services	Places for People
Churchill CS-Bungay High School	Radis Limited
Churchill CS-Hadleigh	Realise Futures
Compass - ATT	SALC (Suffolk Association of Local Councils)
Compass - Kessingland	Seckford Foundation
Compass-East Point Academy	Sentinel Leisure Services
Compass-Felixstowe	South Suffolk Leisure – Sudbury
Concertus	South Suffolk Leisure-East Bergholt
Deben - Ravenswood	South Suffolk Leisure-Holbrook
Edwards & Blake – Aldeburgh	Sports and Leisure Management Ltd
Edwards & Blake – ASSET	Suffolk Libraries IPS
Edwards & Blake – Bright Tribe	Suffolk Norse Ltd
Edwards & Blake – Kyson	Suffolk Norse Transport
Edwards & Blake – Saxmundham	The Havebury Housing Partnership
Edwards and Blake – Leiston	The Partnership in Care Ltd
Edwards and Blake – Pakefield	Thorpe Woodlands A.C.T
	Waveney Norse Ltd

## ACCESS

As Chairman of the ACCESS Joint Committee I am pleased to be introducing the first Annual Report for the ACCESS Pool. The Pool has made excellent progress during the year with just under £20 billion of assets pooled. £8.176 billion is invested directly in the Pool through Link Fund Solutions and the passive investments of £11.431 billion are invested on a pool governance basis.



I am grateful for the dedication and support from my fellow Chairmen on the Joint Committee, the officers from the ACCESS authorities and the staff of the Support Unit whose hard work and collaborative spirit has made such progress possible.

The pace of development for the Pool will continue during 2019-20, with further sub-fund launches planned throughout the year.

## Background

ACCESS (A Collaboration of Central, Eastern and Southern Shires) is made up of 11 Local Government Pension Schemes (LGPS) Administering Authorities: Cambridgeshire County Council; East Sussex County Council; Essex County Council; Hampshire County Council; Hertfordshire County Council; Isle of Wight Council; Kent County Council; Norfolk County Council; Northamptonshire County Council; Suffolk County Council and West Sussex County Council in response to the Government's pooling agenda across the LGPS.

The ACCESS Administering Authorities are committed to working together to optimise benefits and efficiencies on behalf of their individual and collective stakeholders, operating within a clear set of objectives and principles that drives the decision making process.

Collectively as at 31 March 2019, the pool has assets of £46 billion serving 3,000 employers with over 1 million members including 290,000 pensioners.

## Governance

The ACCESS Pool is not a legal entity in itself but is governed by an Inter Authority Agreement signed by each Administering Authority. The Inter Authority Agreement sets out the terms of reference and constitution of ACCESS.

The formal decision-making body within the ACCESS Pool is the Joint Committee. The Joint Committee has been appointed by the 11 Administering Authorities under s102 of the Local Government Act 1972, with delegated authority from the Full Council of each Administering Authority to exercise specific functions in relation to the Pooling of Pension Fund assets.

The Joint Committee is responsible for ongoing contract management and budget management for the Pool and is supported by the Officer Working Group and the ACCESS Support Unit (ASU).

The Officer Working Group are officers representing the Administering Authorities whose role is to provide a central resource for advice, assistance, guidance and support for the Joint Committee.

The ACCESS Support Unit (ASU) provides the day-to-day support for running the ACCESS Pool and has responsibility for programme management, contract management, administration and

# Pension Fund Accounts

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technical support services. The permanent staff roles within the ASU are employed by the Host Authority (Essex) with additional technical support from Officers of the ACCESS Pension Funds. The Section 151 Officers of each authority provide advice to the Joint Committee and in response to decisions made by the Joint Committee ensure appropriate resourcing and support is available to implement the decisions and to run the ACCESS Pool.

Strategic oversight and scrutiny responsibilities remain with the Administering Authorities as does all decision making on their individual Funds asset allocation and the timing of transfers of assets from each Fund into the arrangements developed by the ACCESS Pool.

## The Operator

Link Fund Solutions Ltd has been appointed to provide a pooled operator service. Link is responsible for establishing and operating an authorised contractual scheme (ACS) along with the creation of a range of investment sub-funds to meet the needs of the investing authorities enabling them to execute their asset allocation strategies, and the appointment of the investment managers to those sub-funds.

## Progress

ACCESS submitted its pooling proposal to Government in July 2016 with detailed plans for establishing and moving assets into the pool and has regularly submitted progress reports to Government. These are all published on the Pool's website ([www.accesspool.org](http://www.accesspool.org)).

Included in the proposal is an indicative timeline of when assets will be pooled and ACCESS has made excellent progress against the principal milestone of having £27.2 billion assets pooled and estimated savings of £13.6 million by March 2021.

## Pooled Assets

As at 31 March 2019 ACCESS has pooled the following assets:

	<b>£ billion</b>
Passive investments	11.431
UK Equity Funds	2.323
Global Equity Funds	5.853
<b>Total Pooled Investments</b>	<b>19.607</b>

The passive investment funds are held on a pool governance basis under one investment manager as these assets are held in life fund policies, which cannot be held within an ACS.

## Key milestones achieved in 2018-19

- Establishment of the ACCESS Support Unit and recruitment of a contract manager and support officer to provide day to day support for the Pool. The unit was further strengthened by the appointment of technical leads from existing officers to lead and progress specific areas of work.
- Development of a Governance Manual to reflect decision making principles, communications strategy, policies and procedures.
- Approval and launch of the first two tranches of sub-funds.
- Establishment and implementation of the stock lending programme.
- Providing updates of progress to Government and responding to consultations.

# Pension Fund Accounts

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## Objectives for 2019-20

Following the launch of a number of sub-funds, progress will continue a pace with significant rationalisation of the existing range of mandates. The Operator will be developing and launching a further series of sub-funds which will collectively reflect the strategic asset allocation needs of the Funds and facilitate a significant move of the assets to be pooled.

Whilst establishing and developing the ACCESS Pool, the initial focus has been on pooling the most liquid assets, mainly equities and fixed income bonds. The next step is to formulate an approach to pooling and managing illiquid assets such as private equity and infrastructure. This will involve reviewing various structures and platforms and assessing these to identify the best fit to meet with the Funds' current and future requirements.

## Financial Management

### Pool Set-Up Costs

The set-up costs incurred by the pool includes professional and legal advice received in relation to establishing the pool and procuring the operator, and advice and support in the development of good governance. A breakdown of the total costs from inception are as below. The costs are split equally amongst the 11 Funds.

	2015 – 2016	2016 – 2017	2017 – 2018
	£'000	£'000	£'000
Strategic & Technical Advice	38	295	281
Legal	1	95	313
Project Management	20	379	189
ACCESS Support Unit			3
Other	1	108	101
<b>Total Set Up Costs</b>	<b>60</b>	<b>877</b>	<b>887</b>

### Fee Savings

The ACCESS pool has sought out fee savings based on economies of scale with investment mandates that have been set up as sub-funds by Link and by consolidating its passive investments with one investment manager. The management fee savings received by the pool are as overleaf:

	2015 – 2016	2016 – 2017	2017 – 2018	2018 – 2019	Total
	£'000	£'000	£'000	£'000	£'000
Set Up Costs	60	877	887	-	1,824
Ongoing Operational Costs	-	-	149	1,248	1,397
Transition Costs	-	-	-	674	674
<b>Total Costs</b>	<b>60</b>	<b>877</b>	<b>1,036</b>	<b>1,922</b>	<b>3,895</b>
Fee Savings	-	-	681	6,378	7,059
<b>Net Savings Realised/(Costs)</b>	<b>(60)</b>	<b>(877)</b>	<b>(355)</b>	<b>4,456</b>	<b>3,164</b>



## Pension Fund Accounts

### Expected v Actual Costs and Savings

The table below compares the actual costs and savings for 2017-18 and 2018-19 to the Business case submission to MHCLG.

	2017 – 2018		2017 – 2018	
	Actual	Budget	Actual	Budget
	In Year	In Year	Cumulative to date	Cumulative to date
	£'000	£'000	£'000	£'000
Set Up Costs	887	800	1,824	1,400
Ongoing Operational Costs	149	-	149	-
Transition Costs	-	-	-	-
<b>Total Costs</b>	<b>1,036</b>	<b>800</b>	<b>1,973</b>	<b>1,400</b>
Pool Fee Savings	(681)	(950)	(681)	(950)
<b>Net Savings Realised/(Costs)</b>	<b>(355)</b>	<b>(150)</b>	<b>(1,292)</b>	<b>(450)</b>

	2018 – 2019		2018 – 2019	
	Actual	Budget	Actual	Budget
	In Year	In Year	Cumulative to date	Cumulative to date
	£'000	£'000	£'000	£'000
Set Up Costs	-	-	1,824	1,400
Ongoing Operational Costs	1,248	1,266	1,397	1,266
Transition Costs	674	2,499	674	2,499
<b>Total Costs</b>	<b>1,922</b>	<b>3,765</b>	<b>3,895</b>	<b>5,165</b>
Pool Fee Savings	6,378	3,800	7,059	4,750
<b>Net Savings Realised/(Costs)</b>	<b>4,456</b>	<b>35</b>	<b>3,164</b>	<b>(415)</b>

The original budget for setting up the ACCESS Pool was £1 million which was 0.3 bps based on the value of the Funds, £33.5 billion as at 31 March 2015. The Fund value has risen in the intervening years and 0.3 bps on the current value is £1.4 million. The additional expense has been incurred in securing technical and legal advice in setting up the Pool and procuring the Operator.

Ongoing operational costs were included in the submission at 1.5 bps of pooled assets excluding the passive investments. These are the costs for running the ACCESS Pool and include the costs of the support unit and professional and legal advice.

Significant additional savings have also been achieved through negotiating a reduction in investment management fees in pooled aligned investments. These savings have not been included in the table overleaf.

The ACCESS Pool has worked hard to minimise the costs of transition for pooled holdings. Transition costs for the passive investment mandate were met by the appointed investment manager.

# Pension Fund Accounts

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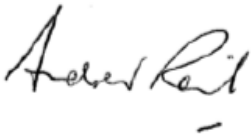
## Environmental, Social and Governance

The Pension Funds in ACCESS believe in making long term sustainable investments whilst integrating environment and social risk considerations, promoting good governance and stewardship.

Whilst the participating authorities have an overriding fiduciary and public law duty to act in the best long term interests of their LGPS stakeholders to achieve the best possible financial returns, with an appropriate level of risk they also recognise the importance of committing to responsible investment alongside financial factors in the investment decision making process.

ACCESS acknowledges its responsibilities as an investor and has considered how environmental, social and governance issues can be taken into account when managing investment portfolios. It believes that the pursuit of standards of best practice aligns the interest of Fund members with those of fellow shareholders and with society as a whole.

The ACCESS pool has a single voting policy for pooled assets and seeks to protect and enhance the value of its shareholdings by promoting good practice in the corporate governance and management of those companies. The voting policy sets out the principles of good corporate governance and the means by which ACCESS will seek to exercise its influence on companies.



### **Andrew Reid**

Cllr Andrew Reid - Chairman, ACCESS Joint Committee

# Pension Fund Accounts

## Fund Account

2017 - 2018 £ million	Fund Account	Notes	2018 - 2019 £ million
	<b>Dealings with members, employers and others directly involved in the scheme</b>		
	<b>Contributions and benefits</b>		
	Contributions receivable:		
	From employers		
78.581	Normal	9	81.089
7.267	Deficit funding	9	7.375
2.276	Other	9	1.937
	From members		
20.495	Normal	9	21.130
	Transfers In		
4.056	Individual transfers in from other schemes		5.611
0.000	Other Income		0.001
	Benefits payable:		
-75.385	Pensions	9	-79.662
-14.461	Commutations of pensions and lump sum retirement benefits	9	-14.534
-1.721	Lump sum death benefits	9	-1.956
	Payments to and on account of leavers:		
-0.282	Refunds of Contributions		-0.217
-4.638	Individual transfers out to other schemes		-7.795
0.000	Group Transfers out to other Schemes		-2.359
<b>16.188</b>	<b>Net additions (withdrawals) from dealings with members</b>		<b>10.620</b>
-16.416	Management Expenses	10	-12.479
<b>-0.228</b>	<b>Net additions (withdrawals) including management expenses</b>		<b>-1.859</b>
	<b>Returns on investments</b>		
	Investment income		
15.065	Dividends from equities		16.675
9.058	Income from pooled investment vehicles - Property		9.248
1.689	Income from pooled investment vehicles - Private Equity		0.747
9.416	Income from Other Managed Funds		8.342
0.056	Interest on Cash Deposits		0.056
0.194	Other		0.149
-0.063	Taxes on Income		-0.132
78.629	Change in market value of investments		135.384
<b>114.044</b>	<b>Net returns on investments</b>		<b>170.469</b>
113.816	Net increase, or (decrease), in the fund during the year		168.610
2,648.665	Opening net assets of the scheme		2,762.481
<b>2,762.481</b>	<b>Closing net assets of the scheme</b>		<b>2,931.091</b>

# Pension Fund Accounts

## Net Asset Statement

2017 - 2018 £ million	Net asset statement	Notes	2018 - 2019 £ million
	<b>Investment assets</b>		
	Equities:		
240.580	UK companies	12,13	260.410
291.739	Overseas companies	12,13	321.650
	Pooled Investment Vehicles		
17.169	Unit trusts	12,13	16.423
728.132	Unit linked insurance policies	12,13	767.637
277.478	Property unit trust	12,13	277.393
1,194.353	Other Managed Funds	12,13	1,273.445
	Other Investment Balance		
5.862	Cash [held for investment]	12	2.592
-0.113	Forward Foreign Exchange Contracts	12	0.466
<b>2,755.200</b>	<b>Total investments</b>		<b>2,920.016</b>
	<b>Current assets</b>		
12.950	Debtors	21	15.826
2.235	Cash Deposits	18d	3.495
0.042	Cash at Bank	18d	0.016
<b>15.227</b>	<b>Total current assets</b>		<b>19.337</b>
	<b>Current liabilities</b>		
-7.946	Creditors	22	-8.262
<b>-7.946</b>	<b>Total current liabilities</b>		<b>-8.262</b>
<u>7.281</u>	<b>Net current assets</b>		<u>11.075</u>
<u><b>2,762.481</b></u>	<b>Net assets</b>		<u><b>2,931.091</b></u>

# Pension Fund Accounts

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## Notes to the Accounts

### 1. Description of the Fund

The Suffolk Pension Fund is administered by Suffolk County Council. It is a contributory defined benefit scheme established by the Superannuation Act 1972 and governed by the Public Service Pensions Act 2013.

The Fund is administered in accordance with the following secondary legislation:

- The Local Government Pensions Scheme Regulations 2013 (as amended)
- The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016
- The Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014 (as amended).

The Fund provides retirement benefits for employees who are members of the Local Government Pension Scheme (LGPS).

Organisations participating in the Suffolk Pension Fund include:

- Scheduled bodies - local authorities, district and borough councils and other similar bodies such as academies, whose staff are automatically entitled to be members of the Fund.
- Admitted bodies - voluntary and charitable bodies or private contractors undertaking a local authority function.
- Resolution bodies - town and parish councils who formally pass a resolution designating staff to be eligible to join the LGPS.

There are 307 employer organisations with active members within the Scheme as at 31 March 2019, an increase of 45 from 2017 - 2018. Teachers, Firefighters and NHS staff have their own pension schemes and are not included in the Fund.

The Fund has the following number of members and pensioners:

<b>31 March 2018</b>		<b>31 March 2019</b>
<b>Number of Employees in the Scheme</b>		
8,177	County Council	7,344
11,773	Other Employers	13,010
<b>19,950</b>	<b>Total</b>	<b>20,354</b>
<b>Number of Pensioners</b>		
8,721	County Council	8,879
6,940	Other Employers	7,196
<b>15,661</b>	<b>Total</b>	<b>16,075</b>
<b>Number of Deferred Members</b>		
14,397	County Council	15,478
10,641	Other Employers	12,343
<b>25,038</b>	<b>Total</b>	<b>27,821</b>

# Pension Fund Accounts

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## Funding

Benefits are funded by contributions and investment earnings. Employers contributions are set based on the triennial actuarial funding valuation, which was last carried out as at 31 March 2016. Employees contributions are paid in line with the LGPS Regulations 2013.

## Benefits

Benefits earned prior to 1 April 2014 are based on final pensionable pay and length of service. From 1 April 2014, the scheme became a career average scheme with members accruing benefits based on their current annual pensionable pay at an accrual rate of 1/49th per annum.

## 2. Events after the Balance Sheet Date

In response to the Government's requirement for the LGPS to pool their assets with Local Government Pension Funds, the Suffolk Pension Fund joined ACCESS (A Collaboration of Central, Eastern and Southern Shires) alongside Cambridgeshire, East Sussex, Essex, Hampshire, Hertfordshire, Isle of Wight, Kent, Norfolk, Northamptonshire and West Sussex. The Funds are working together to collectively invest assets in order to significantly reduce investment costs whilst maintaining investment performance.

ACCESS appointed Link Fund Solutions Ltd to establish and operate its authorised contractual scheme and are responsible for the creation of investment sub-funds and the appointment of managers to those sub-funds.

On the 7 May 2019 the Fund transferred the Global Equity holding with Newton (valued at £375.973 million at 31 March 2019) into the ACCESS pooled vehicle Newton sub fund.

## 3. Significant Changes to the Fund

On 4 June 2018 the Pension Fund Committee made a decision to make a £35 million commitment to the JP Morgan Infrastructure Fund. The units were purchased on 2 January 2019. This was funded through a £28 million disinvestment from the Blackrock Bond mandate with the balance met from surplus Pension Fund cash.

## 4. Basis of Preparation of Pension Fund Accounts

The Statement of Accounts summarises the Fund's transactions for the 2018 - 2019 financial year and its position as at 31 March 2019.

These accounts have been prepared in accordance with the 'Code of Practice on Local Authority Accounting in United Kingdom 2018 - 2019', which is based upon International Financial Reporting Standards (IFRS). The Code also incorporates the 2015 Statement of Recommended Practice (SORP) 'Financial Reports of Pension Schemes'.

The accounts do not take into account obligations to pay pensions and benefits which fall due after the end of the financial year. The actuarial present value of promised retirement benefits, valued on an International Accounting Standard (IAS 26) basis, is disclosed in Note 20 of these accounts.

These accounts have been prepared on a going concern basis.

# Pension Fund Accounts

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## 5. Summary of Significant Accounting Policies

### 5.1 Fund Account - Revenue Recognition

#### Contribution Income

Normal contributions from members and employers are accounted for on an accruals basis at the percentage rate recommended by the actuary in the payroll period to which they relate.

Employers' deficit funding contributions are accounted for on the due dates on which they are payable under the schedule of contributions set by the scheme actuary.

Employers' augmentation and pension strain contributions are accounted for in the period in which the liability arises. Any amount due in year but unpaid will be classed as a current financial asset.

#### Transfers to and from Other Schemes

Transfer values represent the amounts received and paid during the year for members who have either joined or left the Fund during the financial year and are calculated in accordance with the LGPS Regulations.

Individual transfers in/out of the scheme are accounted for when they have been received/paid, which is when the member's liability is accepted or discharged.

Transfers in from members wishing to use the proceeds of their additional voluntary contributions to purchase scheme benefits are accounted for on a receipts basis and are included within transfers in.

Group transfers are accounted for in accordance with the terms of the transfer agreement.

#### Investment Income

Investment income may include withholding tax which is disclosed as a separate item (taxes on income) on the face of the Fund Account. Investment income arising from the underlying investments of Pooled Investment Vehicles is reinvested in the vehicle and reflected in the unit price.

Dividend income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the Net Asset Statement as a current financial asset.

Income from cash and other investments are accounted for on an accruals basis.

Distributions from pooled funds are recognised at the date of issue and any amount not received by the end of the reporting period is disclosed in the Net Asset Statement as a current financial asset.

#### Movement in the Market Value of Investments

Movement in the net market value of investments is recognised as a realised or unrealised, gain or loss, during the year.

### 5.2 Fund Account - Expenditure

#### Benefits Payable

Pensions and lump sum benefits payable include all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed in the Net Asset Statement as a current financial liability.

# Pension Fund Accounts

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## **Taxation**

The Fund is a registered public service pension scheme under section 1(1) of Schedule 36 of the Finance Act 2004 and is exempt from UK income tax on interest received and capital gains tax on proceeds of investments sold.

Income from overseas investments is subject to withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense.

## **Management Expenses**

All management expenses are accounted for on an accruals basis.

### **i) Administration Expenses**

Suffolk County Council staff costs are charged to the Pension Fund based on time spent.

### **ii) Oversight and Governance Expenses**

Suffolk County Council staff costs are charged to the Pension Fund based on time spent.

### **iii) Investment Management Expenses**

Investment management fees and performance fees are agreed in the respective mandates governing their appointment. These fees are based on the market value of the investments under management and therefore increase or decrease as the value of the investments change.

Transaction costs and custody fees are included in investment management expenses.

## **5.3 Net Asset Statement**

### **Financial Assets**

Financial assets are included in the Net Asset Statement on a fair value basis as at the reporting date. A financial asset is recognised on the date the Fund becomes party to the contractual acquisition of the asset. Any gains or losses arising from changes in the fair value from this date are recognised by the Fund.

The value of investments has been determined as follows:

### **Market Quoted Investments**

Managed Funds are valued using the bid market price on 31 March 2019.

### **Property**

Property is valued using the latest available Net Asset Value (NAV) or where a NAV is not available, assumptions based on the probable realisation value.

### **Unquoted Pooled Investment Vehicles**

Unquoted Securities include pooled investments in Infrastructure, Illiquid Debt, Private Equity and Timberlands. Market quotations are not readily available. The value is based on the Fund's share of the net asset using the latest financial statements received from the respective fund manager and adjusted for capital calls and distributions received from that date to 31 March 2019.

### **Quoted Pooled Investment Vehicles**

Pooled Investment Vehicles are valued at the closing bid price or at the closing single price, as available. The change in market value of accumulation funds includes income which is reinvested in the Fund net of applicable withholding tax.



# Pension Fund Accounts

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## Foreign Currency Transactions

Investments held in foreign currencies have been valued on the relevant basis and translated into sterling at the rate as at 31 March 2019.

## Derivatives

Derivative financial instruments are used to manage exposure to specific risks arising from investment activities and are not held for speculative purposes. Derivative contract assets are valued at bid price and liabilities are valued at offer price. Changes in the fair value are included in the change in market value.

Forward Foreign Exchange Contracts outstanding at the year end are stated at fair value, which is determined as the loss or gain that would arise if the outstanding contract was required to be settled on 31 March.

## Cash and Cash Equivalents

Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment purposes. Bank balances and cash held by the Pension Fund at 31 March are therefore cash equivalent sums. For short term investments there are no strict criteria to follow relating to the nature and maturity of these items.

The Pension Fund holds short term investments in Money Market Funds for the purpose of obtaining a gain or return. Fixed term deposits are classified as an investment and not a cash equivalent on the Net Asset Statement.

## Events after the Balance Sheet date

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Pension Fund Accounts are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period – the Pension Fund Accounts are adjusted to reflect such events.
- those that are indicative of conditions that arose after the reporting period – the Pension Fund Accounts are not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Pension Fund Accounts.

## Additional Voluntary Contributions

The Pension Fund provides an additional voluntary contributions (AVC) scheme for its members, the assets of which are invested separately from those of the Pension Fund. AVC's are paid to the AVC provider by employers and are specifically for providing additional benefits for individual contributors. Each contributor receives an annual statement showing the amount held in their account and the movements in the year.

AVC's are not included in the accounts in accordance with Section 4(1)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 (SI 2009/3093) but are disclosed as a note.

## Actuarial Present Value of Promised Retirement Benefits

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirements of IAS 19 and relevant actuarial codes.

## Pension Fund Accounts

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As permitted under IAS 26, the Fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the Net Asset Statement.

### 6. Accounting Standards Issued, Not Adopted

The Code of Practice on Local Authority Accounting in the United Kingdom 2018 – 2019 requires the disclosure of information relating to the expected impact of changes that will be required by a new standard that has been introduced but not yet adopted and applies to the adoption of the following disclosures as amended in the 2019 - 2020 code:

- IAS 40 - Investment Property: Transfers of Investment Property
- IFRS 12 - Disclosure of Interests in Other Entities
- IAS 28 - Investments in Associates and Joint Ventures
- IFRIC 22 - Foreign Currency Transactions
- IFRIC 23 - Uncertainty over Income Tax Treatments
- IFRS 9 - Financial Instruments: Prepayment features with negative compensation

The code requires implementation of the above disclosure from 1 April 2019 and IFRS 16 Leases from 1 April 2020. These changes are not considered to have a material effect on the Pension Fund accounts of 2018 - 2019.

### 7. Critical Judgements in Applying Accounting Policies

In applying the accounting policies set out in Note 5, the Pension Fund has to make certain judgements about complex transactions or those involving uncertainty about future events. The main critical judgement that the Pension Fund must consider is the Pension Fund actuarial liability.

The Pension Fund liability is calculated every three years by the appointed actuary, with annual updates in the intervening years. The methodology used is in line with accepted guidelines. Assumptions underpinning the valuations are agreed with the actuary and are summarised in Note 19 Funding Position. This estimate is subject to significant variances based on changes to the underlying assumptions.

### 8. Assumptions made about the Future and other Sources of Estimation Uncertainty

The Pension Fund Accounts contain estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, the nature of estimation means that actual outcomes could differ from those estimates and there is a risk that these investments may be under or overstated in the accounts. An analysis of the potential market movement range for these holdings is set out in Note 17e.

The key judgements and estimation uncertainty that have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

#### Actuarial Present Value of Promised Retirement Benefits

Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on Pension Fund assets. A firm of consulting actuaries,

# Pension Fund Accounts

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Hymans Robertson LLP are engaged to provide the Fund with expert advice about the assumptions to be applied.

## **Private Equity**

Private Equity investments are valued at fair value in accordance with IFRS and British Venture Capital Association guidelines. Both Pantheon and Wilshire have established procedures to report fair value on a consistent, transparent and prudent basis. These investments are illiquid and are not publicly listed and as such there is a high degree of estimation involved in the valuation.

The unquoted Private Equity investments at 31 March 2019 are £72.323 million with Pantheon and £19.264million with Wilshire.

## **Infrastructure**

Infrastructure investments are valued through a fair market value process designed in accordance with IFRS. These investments are not publicly listed and as such there is a high degree of estimation involved in the valuation.

The Infrastructure investments held with Partners, KKR, M&G and JP Morgan at 31 March 2019 are £48.074 million, £21.665 million, £27.104 million and £35.080 million respectively.

## **Illiquid Debt**

Illiquid Debt is valued by a valuation agent who will use an independent pricing source to value most loans at market value or a probable realisation valuation method if market quotations are not readily available. These investments are not publicly listed and as such there is a degree of estimation involved in the valuation.

Illiquid Debt is held with M&G and includes the Debt Opportunity investments, the Illiquid Credit Opportunity Fund and the Debt Solutions Fund totalling £44.951 million as at 31 March 2019.

## **Timberlands**

The Timber investment is a limited liability partnership investment in large scale high quality timber assets. The fair value is determined on at least an annual basis with a valuation review performed on a quarterly basis to assess whether there is evidence of a significant change in the investment fundamentals that warrant a change in the fair value. The manager may utilise independent valuations to confirm the reasonableness of internally prepared valuations.

Fair values for timberlands will be based on comparable purchase and sale transactions, or other accepted valuation techniques that include the discounted cash flow and multiple of earnings approach. Separate appraisals for timber are obtained from independent qualified appraisers at least once every three years or more frequently as required.

The Timber investment held with Brookfield at 31 March 2019 is £8.055 million.

# Pension Fund Accounts

## 9. Contributions Received and Benefits Paid during the Year

Employers' Contributions £ million	2017-2018			2018-2019		Benefits Paid £ million
	Employers' Contributions £ million	Employees' Contributions £ million		Employers' Contributions £ million	Employees' Contributions £ million	
35.566	8.640	-45.216	Suffolk County Council	35.271	8.520	-47.540
49.131	10.815	-42.552	Other Scheduled and Resolution Bodies	51.953	11.618	-45.434
3.427	1.040	-3.799	Admitted Bodies	3.177	0.992	-3.178
<b>88.124</b>	<b>20.495</b>	<b>-91.567</b>	<b>Total</b>	<b>90.401</b>	<b>21.130</b>	<b>-96.152</b>

Included within employer normal contributions of £90.401 million shown in the Fund account, is an amount for deficit funding of £7.191 million paid within the employers' percentage (£7.057 million in 2017 - 2018). The deficit funding identified separately on the Fund account of £7.375 million ((£7.270 million in 2017 - 2018) refers to those employers funding their deficit by means of lump sum payments.

Employer contributions are made up of two elements:

- the estimated cost of future benefits being accrued, the 'primary rate'; plus
- an adjustment for the funding position of accrued benefits relative to the Fund's solvency target, the 'secondary rate'.

If there is a surplus there may be a contribution reduction or if there is a deficit there may be a contribution addition, with the surplus or deficit spread over an appropriate period.

The Fund's actuary undertakes a funding valuation every three years for the purpose of setting employer contribution rates for the next three year period.

2018 - 2019 was the second year in the three year period following the 31 March 2016 valuation for the contribution rates set by the actuary to reflect a and b above.

A list of employers and their contribution rates is in the 2016 Valuation Report that accompanies the Funding Strategy Statement. These reports are available on the Suffolk Pension Fund website at [www.suffolkpensionfund.org](http://www.suffolkpensionfund.org).

# Pension Fund Accounts

## 10. Management Expenses

<b>2017 - 2018</b> <b>£ million</b>		<b>2018 - 2019</b> <b>£ million</b>
14.778	Investment Management Expenses	10.726
1.081	Administration Expenses	1.170
0.557	Oversight and Governance Costs	0.583
<u>16.416</u>		<u>12.479</u>

Management expenses are categorised into investment management expenses, administration expenses and oversight and governance costs, in accordance with the CIPFA guidance on Accounting for Local Government Pension Scheme Management Costs.

Administration expenses includes costs associated with members, pensioners and scheme employers. This includes all activities associated with pension administration - staff costs, IT, membership fees and subscriptions.

Oversight and governance costs includes costs incurred in the monitoring of investments, investment advisory services, independent advisors, support to the Pension Fund Committee and Pension Board, voting services, costs associated with the production of statutory and non-statutory reporting, legal services, actuarial services, audit services and accountancy services.

External audit fees charged by Ernst & Young for 2018 - 2019 were £0.019 million, (£0.025 million 2017 - 2018). Ernst & Young will charge an additional £0.006 million to respond to IAS 19 assurance requests for 2018 - 2019 reports. This will be charged to the employers who have requested assurance.

Investment management expenses includes costs that are incurred in association with the management of the Pension Fund assets and financial instruments whether directly invoiced to the fund or deducted from the fund assets. This includes management fees, performance fees and broker commission transaction costs as below:

<b>2017 - 2018</b> <b>£ million</b>		<b>2018 - 2019</b> <b>£ million</b>
12.733	Investment Management Fees and Expenses	9.419
1.232	Performance Fees	0.788
0.769	Transaction Costs	0.467
0.044	Custodian Fees	0.052
<u>14.779</u>		<u>10.726</u>

# Pension Fund Accounts

## 11. Analysis of the Market Value of Investments by Investment Manager

31 March 2018		31 March 2019	
Market Value £ million	Percentage of Assets %	Market Value £ million	Percentage of Assets %
608.442	<b>22.14%</b>	591.781	<b>20.28%</b>
0.352	<b>0.01%</b>	0.203	<b>0.01%</b>
8.074	<b>0.29%</b>	8.055	<b>0.28%</b>
0.238	<b>0.01%</b>	0.238	<b>0.01%</b>
0.000	<b>0.00%</b>	7.745	<b>0.27%</b>
0.000	<b>0.00%</b>	35.080	<b>1.20%</b>
29.139	<b>1.06%</b>	21.665	<b>0.74%</b>
350.131	<b>12.73%</b>	365.378	<b>12.53%</b>
333.484	<b>12.13%</b>	375.973	<b>12.88%</b>
82.469	<b>3.00%</b>	101.556	<b>3.48%</b>
31.116	<b>1.13%</b>	48.074	<b>1.65%</b>
164.729	<b>5.99%</b>	170.505	<b>5.85%</b>
281.832	<b>10.25%</b>	296.532	<b>10.17%</b>
728.132	<b>26.49%</b>	767.637	<b>26.31%</b>
23.435	<b>0.85%</b>	19.264	<b>0.66%</b>
107.878	<b>3.92%</b>	107.272	<b>3.68%</b>
<b><u>2,749.451</u></b>	<b><u>100.00%</u></b>	<b><u>2,916.958</u></b>	<b><u>100.00%</u></b>

The JP Morgan investment was funded by £28 million from the Blackrock Bond mandate and surplus cash held by the Pension Fund.

The HSBC holding is the surplus cash managed by the Pension Fund and invested in money market funds.

The Infrastructure mandates with Partners Group, the private equity mandate with Pantheon Ventures, and the debt solutions fund and infracapital fund with M&G have been funded as investment opportunities are identified by the investment managers.

The mandate with Bluecrest Capital Management was terminated in November 2015 with the balance representing holdings that are still to be liquidated. The debt opportunity mandates with M&G, infrastructure with KKR and private equity with Wilshire are mature investments that are returning funds as the investments are realised.

# Pension Fund Accounts

## 12. Reconciliation of Movements in Investments and Derivatives

	Opening Market Value 01 April 2017 £ million	Purchases £ million	Sales £ million	Change in Market Value £ million	Closing Market Value 31 March 2018 £ million
UK Companies	268.998	85.188	-109.220	-4.386	240.580
Overseas Companies	353.603	103.262	-173.891	8.765	291.739
Derivatives - Forward Foreign Exchange contracts	1.341	0.023	-1.477	0.000	-0.113
<b>Quoted</b>					
<b>Pooled Investment Vehicles:</b>					
Other Managed Funds	650.566	1,060.873	-727.270	9.715	993.884
Unit trusts	16.244	-	-2.055	2.980	17.169
Unit linked insurance policies	903.687	755.269	-956.310	25.486	728.132
<b>Unquoted</b>					
<b>Pooled Investment Vehicles:</b>					
Other Managed Funds	187.095	45.069	-48.907	17.212	200.469
Property	258.117	21.995	-13.643	11.009	277.478
<b>Total of Investments</b>	<b>2,639.651</b>	<b>2,071.679</b>	<b>-2,032.773</b>	<b>70.781</b>	<b>2,749.338</b>
	Opening Market Value 01 April 2017 £ million	Movement in Cash Balance £ million	Impairment of Investments £ million	Change in Market Value £ million	Closing Market Value 31 March 2018 £ million
<b>Other Investment Balances:</b>					
Cash Held for Investment	2.919	4.859	-	-1.916	5.862
<b>Net Investments</b>	<b>2.919</b>	<b>4.859</b>	<b>-</b>	<b>-1.916</b>	<b>5.862</b>

The change in market value of £68.865 million (£70.781 million less £1.916 million) is £9.764 million lower than the change in market value on the Fund Account of £78.629 million. The difference is caused by indirect management fees of £8.995 million and investment transaction costs of £0.769 million which are charged against the NAV and not directly to the Fund.

The Pooled Investment Vehicles are managed by fund managers registered in the UK.

## Pension Fund Accounts

	Opening Market Value 01 April 2018 £ million	Purchases £ million	Sales £ million	Change in Market Value £ million	Closing Market Value 31 March 2019 £ million
UK Companies	240.580	66.396	-53.797	7.231	260.410
Overseas Companies	291.739	89.939	-96.946	36.918	321.650
Derivatives - Forward Foreign Exchange contracts	-0.113	1.347	-0.768	0.000	0.466
<b>Quoted</b>					
<b>Pooled Investment Vehicles:</b>					
Other Managed Funds	993.885	207.914	-209.183	4.075	996.691
Unit trusts	17.169	-	0.000	-0.746	16.423
Unit linked insurance policies	728.132	8.902	-18.900	49.503	767.637
<b>Unquoted</b>					
<b>Pooled Investment Vehicles:</b>					
Other Managed Funds	200.469	88.903	-36.575	23.957	276.754
Property	277.478	13.474	-19.329	5.770	277.393
<b>Total of Investments</b>	<b>2,749.339</b>	<b>476.875</b>	<b>-435.498</b>	<b>126.708</b>	<b>2,917.424</b>
	Opening Market Value 01 April 2018 £ million	Movement in Cash Balance £ million	Impairment of Investments £ million	Change in Market Value £ million	Closing Market Value 31 March 2019 £ million
<b>Other Investment Balances:</b>					
Cash Held for Investment	5.862	-4.528	-	1.258	2.592
<b>Net Investments</b>	<b>5.862</b>	<b>-4.528</b>	<b>-</b>	<b>1.258</b>	<b>2.592</b>

The change in market value of £127.966 million (£126.708 million and £1.258 million) is £7.418 million lower than the change in market value on the Fund Account of £135.384 million. The difference is caused by indirect management fees of £6.952 million and transaction costs of £0.466 million which are charged against the NAV and not directly to the Fund.

The Pooled Investment Vehicles are managed by fund managers registered in the UK.



# Pension Fund Accounts

## 13. Analysis of Investments (excluding Cash and Derivatives)

Market Value 31 March 2018			Market Value 31 March 2019	
£ million	£ million		£ million	£ million
		<b>Equities</b>		
	240.580	UK Companies		260.410
	291.739	Overseas Companies		321.650
		<b>Pooled Investment Vehicles - Quoted</b>		
	17.169	Unit Trusts		16.423
	728.132	Unit Linked Insurance Policies		767.637
		<u>Other Managed Funds</u>		
676.532		Fixed Income	645.810	
272.959		Absolute Returns	277.979	
21.052		Money Market Funds	43.679	
23.341		Private Equity	29.223	
<u>993.884</u>		Total Quoted Other managed Funds	<u>996.691</u>	
		<b>Pooled Investment Vehicles - Unquoted</b>		
		<u>Other Managed Funds</u>		
46.610		Illiquid Debt	44.951	
67.598		Infrastructure	131.923	
78.187		Private Equity	91.825	
8.074		Timberlands	8.055	
<u>200.469</u>		Total Unquoted Other Managed Funds	<u>276.754</u>	
	1,194.353	Total Other Managed Funds		1,273.445
	277.478	Property		277.393
	<u><b>2,749.451</b></u>	<b>Total</b>		<u><b>2,916.958</b></u>

The table above breaks down the Pooled Investment Vehicles and further analyses the Other Managed Funds. These investments are either quoted (they are traded on an exchange and have a visible market valuation) or unquoted (stocks that are not traded on an exchange and are difficult to value).

## Pension Fund Accounts

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### 14. Holdings Above 5% of the Fund

This is a summary of the individual holdings within the Fund which exceed 5% of the total net assets available to pay benefits as at the balance sheet date.

<b>Market Value 31 March 2018 £ million</b>	<b>Percentage of the Fund 31 March 2018</b>	<b>Asset Type</b>	<b>Manager</b>
384.766	13.99%	Fixed Income Global Opportunity Fund	Blackrock
291.766	10.61%	Alpha Opportunities Fund	M&G
214.973	7.72%	UBS Life All World Equity	UBS
164.729	5.99%	Pyrford Global Total Return Mutual Fund	Pyrford
161.298	5.87%	UBS Life UK Equity Tracker	UBS

<b>Market Value 31 March 2019 £ million</b>	<b>Percentage of the Fund 31 March 2019</b>	<b>Asset Type</b>	<b>Manager</b>
352.488	12.07%	Fixed Income Global Opportunity Fund	Blackrock
293.322	10.04%	Alpha Opportunities Fund	M&G
220.364	7.54%	UBS Life All World Equity (RAFI)	UBS
170.505	5.84%	Pyrford Global Total Return Mutual Fund	Pyrford
163.869	5.61%	UBS Life UK Equity Tracker	UBS

### 15. Analysis of Derivatives

Most of the holding in derivatives is to hedge liabilities or hedge exposures to reduce risk in the fund. Derivatives may be used to gain exposure to an asset more efficiently than holding the underlying asset.

The Pension Fund's investment managers are permitted to use derivatives in the management of their mandates, subject to the restrictions set out in the individual manager's investment management agreement. The investment managers will make use of currency hedging for the purpose of reducing exchange rate risk in the investments held in their mandates. KKR holds a currency hedge for this purpose which equates to £0.466 million in the Suffolk Pension Fund's holdings, (-£0.113 million as at 31 March 2018).

In order to maintain appropriate diversification and to take advantage of overseas investment returns, the fund hedges a proportion of the Euro and Yen exposure within the passive index tracking portfolios. This is managed by UBS Investment Management with £115.668 million invested in currency hedged funds as at 31 March 2019, (£104.821 million as at 31 March 2018).

# Pension Fund Accounts

## 16a. Financial Instruments – Classification

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenditure, including fair value gains and losses, are recognised. The table below analyses the carrying amounts of financial assets and liabilities by category and Net Asset Statement heading, excluding statutory creditors (prepayments from employers, transfer values, lump sum benefit payments, payroll adjustments) and statutory debtors (employer and employee contributions, VAT, transfer values and capital cost of retirement).

31 March 2018			31 March 2019		
Designated as Fair Value through Profit & Loss £ million	Assets at Amortised Cost £ million	Financial Liabilities at Amortised Cost £ million	Designated as Fair Value through Profit & Loss £ million	Assets at Amortised Cost £ million	Financial Liabilities at Amortised Cost £ million
<b>Financial Assets</b>					
532.319			582.060		
17.169			16.423		
728.132			767.637		
277.478			277.393		
1,194.353			1,273.445		
-0.113	5.862		0.466	2.592	
	7.286			7.748	
	2.277			3.511	
2,749.338	15.425	0.000	2,917.424	13.851	0.000
<b>Financial Liabilities</b>					
		-4.658			-4.784
0.000	0.000	-4.658	0.000	0.000	-4.784
2,749.338	15.425	-4.658	2,917.424	13.851	-4.784

The debtor figure of £7.748 million above (£7.286 million at 31 March 2018) excludes statutory debtors of £8.078 million (£5.644 million at 31 March 2018).

The creditor figure of £4.784 million above (£4.658 million at 31 March 2018) excludes statutory creditors of £3.478 million (£3.288 million at 31 March 2018).

No financial assets were reclassified during the accounting period.

## 16b. Net Gains and Losses on Financial Instruments

31 March 2018		31 March 2019	
£ million	Financial Assets	£ million	
70.781	Fair value through profit and loss	126.708	
-1.916	Amortised cost - unrealised gains	1.258	
<b>Financial Liabilities</b>			
0.000	Fair value through profit and loss	0.000	
<b>68.865</b>	<b>Total</b>	<b>127.966</b>	

# Pension Fund Accounts

## 17a. Fair Value Hierarchy

The valuation of financial instruments has been classified into three levels, according to the quality and reliability of information used to determine fair values.

### Level 1

Financial instruments at level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 comprise quoted equities, quoted fixed securities, quoted index linked securities and unit trusts.

Listed investments are shown at bid price. The bid value of the investment is based on the bid market quotation of the relevant stock exchange.

### Level 2

Financial instruments at level 2 are those where quoted market prices are not available; for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques are used to determine fair value and where these techniques use inputs that are based significantly on observable market data.

### Level 3

Financial instruments at level 3 are those where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data.

These instruments would include unquoted investments such as Property, Private Equity, Infrastructure, Illiquid Debt and Timberlands, which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions.

## 17.b Fair Value - Basis of valuation

The basis of valuation for each class of investment asset is set out below:

Asset	Valuation Hierarchy	Basis of Valuation	Observable and Unobservable inputs	Key Sensitivities affecting the Valuations
Market Quoted Equities Unit Trusts Money Market Funds Absolute Returns	Level 1	Published bid market price	N/A	N/A
Unit Linked Life Assurance Policies	Level 2	Valuation technique with quoted prices of a similar asset	Price of recent transactions for identical instrument	Significant change in economic circumstances or time lapse since the transaction took place.
Fixed Income	Level 2	The prices are published reflecting the NAV at each dealing point but are not exchange traded	Price of recent transactions for identical instrument	Significant change in economic circumstances or time lapse since the transaction took place.

## Pension Fund Accounts

Asset	Valuation Hierarchy	Basis of Valuation	Observable and Unobservable inputs	Key Sensitivities affecting the Valuations
Forward Foreign Exchange derivatives	Level 2	Market exchange rates at the year end	Price of recent transactions for identical instrument	Risk of an exchange rate changing between the transaction date and the subsequent settlement date volatility of the exchange rates during the hedge period
Property	Level 3	Assets are priced based on valuations received from the Managers which are determined in accordance with the last known NAV and adjusted for subsequent capital calls and distributions and other relevant information provided by the property fund.	Pricing inputs are unobservable and includes situations where there is little market activity. Estimated rental growth. Covenant strength for existing tenancies. Discount rate. Land/Building valuation surveys.	Significant changes in rental growth, vacancy levels or the discount rate could affect valuations as could more general changes to market prices and volumes of sales and purchases
Illiquid Debt	Level 3	The valuation techniques used include comparison to recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, option adjusted spread models and, if applicable, enterprise valuation.	These techniques may include a number of assumptions relating to variables such as credit risk and interest rates.	Valuations could be affected by material events occurring between the date of the financial statements provided and the Pension Funds reporting date, by changes to expected cash flows, earning multiples and discount rates used in the discounted cash flow analysis.
Infrastructure	Level 3	The valuation of the investment assets is determined in accordance with generally accepted valuation principles in compliance with article 5(3) of the Luxembourg law of 15 June 2004 on investment companies in risk capital.	Management's cash flow projections. Estimates of growth expectations and profitability. Profit margin expectations. Adjustments to current prices for similar properties	Valuations could be affected by material events occurring between the date of the financial statements provided and the Pension Funds reporting date by changes to expected cash flows and fair value adjustments
Private Equity	Level 3	The valuation of the investments are carried at fair value as determined in good faith by the General Partner in accordance with the terms of the Partnership Agreement and US GAAP.	Management's cash flow projections Estimates of growth expectations and profitability Profit margin expectations Adjustments to current prices for similar assets valuation techniques	Valuations could be affected by material events occurring between the date of the financial statements provided and the Pension Funds reporting date, by changes to expected cash flows, earning multiples and discount rates used in the discounted cash flow analysis.

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Asset	Valuation Hierarchy	Basis of Valuation	Observable and Unobservable inputs	Key Sensitivities affecting the Valuations
Timberlands	Level 3	Valuation technique is based on accepted valuation techniques that include discounted cash flow and multiple earnings.	Management's cash flow projections Estimates of growth expectations and profitability Profit margin expectations Adjustments to current prices for similar assets Valuation techniques	Valuations could be affected by material events occurring between the date of the financial statements provided and the Pension Funds reporting date by changes to expected cash flows, earning multiples and discount rates used in the discounted cash flow analysis.

## 17.c Valuation of Financial Instruments Carried at Fair Value

	Quoted Market Price Level 1 £ million	Using Observable Inputs Level 2 £ million	With Significant Unobservable Inputs Level 3 £ million	Total £ million
<b>Values at 31 March 2018</b>				
<b>Financial Assets</b>				
Fair value through profit and loss	866.840	1,404.551	477.947	2,749.338
Assets at amortised cost	15.425			15.425
<b>Total Financial Assets</b>	<b>882.265</b>	<b>1,404.551</b>	<b>477.947</b>	<b>2,764.763</b>
<b>Financial Liabilities</b>				
Fair value through profit and loss				
Financial Liabilities at amortised cost	-4.658			-4.658
<b>Total Financial Liabilities</b>	<b>-4.658</b>	<b>0.000</b>	<b>0.000</b>	<b>-4.658</b>
<b>Net Financial Assets</b>	<b>877.606</b>	<b>1,404.551</b>	<b>477.947</b>	<b>2,760.105</b>

	Quoted Market Price Level 1 £ million	Using Observable Inputs Level 2 £ million	With Significant Unobservable Inputs Level 3 £ million	Total £ million
<b>Values at 31 March 2019</b>				
<b>Financial Assets</b>				
Fair value through profit and loss	949.365	1,413.913	554.147	2,917.425
Assets at amortised cost	13.851			13.851
<b>Total Financial Assets</b>	<b>963.216</b>	<b>1,413.913</b>	<b>554.147</b>	<b>2,931.275</b>
<b>Financial Liabilities</b>				
Fair value through profit and loss				
Financial Liabilities at amortised cost	-4.784			-4.784
<b>Total Financial Liabilities</b>	<b>-4.784</b>	<b>0.000</b>	<b>0.000</b>	<b>-4.784</b>
<b>Net Financial Assets</b>	<b>958.432</b>	<b>1,413.913</b>	<b>554.147</b>	<b>2,926.492</b>

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### 17.d Reconciliation of Fair Value measurements within Level 3

Assets	Opening Market Value 01 April 2017 £ million	Purchases £ million	Sales £ million	Realised Gains/(Losses) £ million	Unrealised Gains/(Losses) £ million	Closing Market Value 31 March 2018 £ million
<b>Quoted</b>						
Property	258.117	21.995	-13.643	2.589	8.420	277.478
Illiquid Debt	49.263	8.916	-15.521	9.648	-5.696	46.610
Infrastructure	58.123	20.716	-14.916	1.846	1.828	67.597
Private Equity	71.403	15.437	-18.471	13.557	-3.738	78.188
Timberlands	8.306	-	-	-	-0.232	8.074
<b>Total of Investments</b>	<b>445.212</b>	<b>67.064</b>	<b>-62.551</b>	<b>27.640</b>	<b>0.582</b>	<b>477.947</b>

Assets	Opening Market Value 01 April 2018 £ million	Purchases £ million	Sales £ million	Realised Gains/(Losses) £ million	Unrealised Gains/(Losses) £ million	Closing Market Value 31 March 2019 £ million
<b>Quoted</b>						
Property	277.478	13.474	-19.329	8.509	-2.739	277.393
Illiquid Debt	46.610	5.858	-3.848	0.837	-4.506	44.951
Infrastructure	67.597	67.621	-17.916	5.728	8.893	131.923
Private Equity	78.188	15.425	-14.739	9.048	3.903	91.825
Timberlands	8.074	-	-0.073	-	0.054	8.055
<b>Total of Investments</b>	<b>477.947</b>	<b>102.378</b>	<b>-55.905</b>	<b>24.122</b>	<b>5.605</b>	<b>554.147</b>

### 17.e Sensitivity of assets values at Level 3

An analysis of historical data and expected investment return movements by Hymans Robertson has determined a potential market movement range for the value of the holdings classified as level 3 as set out below:

	Market Value 31 March 2018 £ million	Valuation Range	Value on Increase £ million	Value on Decrease £ million
Property	277.478	14.3%	317.157	237.799
Illiquid Debt	46.610	6.7%	49.733	43.487
Infrastructure	67.598	20.1%	81.185	54.010
Private Equity	78.187	28.3%	100.314	56.060
Timberlands	8.074	20.1%	9.697	6.451
<b>Total of Investments</b>	<b>477.947</b>		<b>558.086</b>	<b>397.807</b>

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	Market Value 31 March 2019 £ million	Valuation Range	Value on Increase £ million	Value on Decrease £ million
Property	277.393	14.3%	317.060	237.725
Illiquid Debt	44.951	7.3%	48.233	41.670
Infrastructure	131.923	20.1%	158.439	105.406
Private Equity	91.825	28.3%	117.811	65.838
Timberlands	8.055	20.1%	9.674	6.436
<b>Total of Investments</b>	<b>554.147</b>		<b>651.217</b>	<b>457.075</b>

### 18. Nature and Extent of Risks Arising from Financial Instruments

The Fund's primary long term risk is that the Fund's assets will fall short of its liabilities of benefits payable to members. The aim, therefore, of investment risk management is to minimise the risk of an overall reduction in the value of the fund and to maximise the opportunity for gains across the whole fund portfolio.

This risk is minimised through asset diversification to reduce exposure to market risk and credit risk to an acceptable level. The liquidity risk is managed by ensuring there is sufficient liquidity to meet the fund's forecast cash flows, which forms part of the Pension Fund's overall risk management policy.

Responsibility for the fund's risk management strategy rests with the Pension Fund Committee. Risk management policies are established to identify and analyse the risks and are reviewed regularly to reflect changes in activity and market conditions.

The key risks that have been identified are:

- A. Credit risk
- B. Liquidity risk
- C. Market risk
- D. Interest Rate Risk
- E. Currency Risk
- F. Price Risk
- G. Custody
- H. Investment Management
- I. Sensitivity of funding position to market conditions and investment performance

#### A. Credit risk

Credit risk, is the risk that one party to a financial instrument will cause a financial loss to another party by failing to meet its obligations.

The Fund is exposed to credit risk in its operational activities through securities lending, forward currency contracts and treasury management activities. Commercial credit risk also arises with those organisations that pay monies over to the Fund (debtors) as part of the administration function, principally contributions from employers and transfers in from other registered pension schemes.

The Fund monitors the monthly receipt of contributions from employers. The Funding Strategy Statement requires safeguards to be in place for all new admission agreements to protect the Fund from an employer default, primarily through a guarantee from a tax-backed scheme employer for



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any new employer in the Fund. An analysis of debtor balances at 31 March 2019 is provided in Note 21.

The securities lending programme is undertaken on behalf of the Fund by the custodian HSBC and is managed through a securities lending agreement. The arrangements to manage risks in the securities lending programme are set out in Note 27.

Forward currency contracts are undertaken by the fund managers within the terms set out in their investment management agreements. All parties entering into forward contracts on behalf of the Fund are Financial Services Authority (FSA) regulated and meet the requirements of the LGPS investment regulations. Further details of forward foreign exchange contracts are provided in Note 15.

The Fund's bank account is held with Lloyds Bank Plc, which is also banker to Suffolk County Council the Administering Authority for the Pension Fund. The bank held a Long-Term rating of 'A+' (strong) with Standard and Poor and a AA- (very strong) with Fitch as at March 2019. The management of this cash held for the purpose of managing the cashflow was carried out by the Council's Treasury Management team in accordance with the cash management strategy approved by the Pension Fund Committee. The Fund has had no occasion of default or uncollectable deposits.

The Fund's cash pending allocation for investment, is held within the custody system in the bank account of the custodian, HSBC Holdings Plc, or placed on deposit at the instruction of the individual managers.

At 31 March 2019, £3.511 million was with Lloyds (£2.277 million at March 2018). Cash deposited in HSBC money markets amounted to £35.879 million at 31 March 2019 (£15.741 million at March 2018), Blackrock held £7.370 million in their money market fund, (£2.388 million at March 2018) and Schrodgers held £0.430 million in their money market fund, (£2.923 million at March 2018).

## **B. Liquidity risk**

Liquidity risk is the risk that the Fund will have insufficient liquid assets (cash) to meet its investment or benefit obligations as they fall due. The Pension Fund takes steps to ensure it has adequate cash resources to meet its commitments.

The Pension Fund holds sufficient working capital to ensure that it has cash available to meet benefit and transfer payments and cash drawdown requirements in respect of certain investment transactions. Within mandates it is the responsibility of the individual managers to ensure that they have sufficient funds available to meet the transactions they enter into on behalf of the Fund. These responsibilities are detailed within the investment management agreements. At an investment level a large proportion of the Fund's investments are held in instruments that can be realised at short notice if a cash flow need arose. Certain investments, particularly property, unquoted private equity, illiquid debt, timberlands and infrastructure funds are considerably less liquid, but these make up a far smaller proportion of the overall portfolio, £554.147 million, 19% (£477.947 million, 17% at March 2018).

## **C. Market risk**

Market risk is the risk that the fair value of cash flows of a financial instrument will fluctuate due to changes in market sentiment. Market risk reflects interest rate, currency and other price risk.

Market risk is inherent in the investments that the Fund makes. To mitigate market risk the investments are made in a diversified set of asset classes and investment approaches, to ensure a risk adjusted balance between categories. The Fund takes formal advice from its independent investment advisers (Hymans Robertson LLP and Mark Stevens) and the portfolio is split between a

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number of managers and investment strategies with different benchmarks and performance targets. Full details can be found in the Investment Strategy Statement that is available at [www.suffolkpensionfund.org](http://www.suffolkpensionfund.org). Investment risk and strategy are regularly reviewed by the Pension Fund Committee.

### D. Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Pension Fund's exposure to interest rate movements from its investments in fixed interest securities and cash and cash equivalents which includes the custodian money market fund and cash held for investment.

The Pension Fund recognises that interest rates can vary and can affect both income to the fund and the value of the net assets. A 100 basis point (BPS) movement in interest rates (equivalent to 1%) is consistent with the level of sensitivity applied as part of the Fund's risk management strategy.

The analysis overleaf, assumes that all other variables remain constant and shows the effect in the year of a +/- 100 BPS change in interest rates on the cash available to pay benefits.

<b>Asset Type</b>	<b>Value as at 31 March 2018 £ million</b>	<b>Change + 100 BP's £ million</b>	<b>Change - 100 BP's £ million</b>
Cash held for Deposit	2.277	0.023	-0.023
Cash and Cash Equivalent	26.914	0.269	-0.269
<b>Total Assets</b>	<b>29.191</b>	<b>0.292</b>	<b>-0.292</b>

<b>Asset Type</b>	<b>Value as at 31 March 2019 £ million</b>	<b>Change + 100 BP's £ million</b>	<b>Change - 100 BP's £ million</b>
Cash held for Deposit	3.511	0.035	-0.035
Cash and Cash Equivalent	46.271	0.463	-0.463
<b>Total Assets</b>	<b>49.782</b>	<b>0.498</b>	<b>-0.498</b>

### E. Currency Risk

Currency risk is the extent to which the Pension Fund is exposed to fluctuations in exchange rates and the impact these fluctuations have on the sterling valuation of assets denominated in foreign currency. To partly mitigate this risk the Fund has some currency hedging in place. This is undertaken partly by investment in the currency-hedged Funds managed by its index-tracking manager, UBS Group.

The one year expected standard deviation for an individual currency as at 31 March 2019 is 10% (as provided by Hymans Robertson). This is based on the assumption that there is no diversification with other assets and that all other variables, in particular interest rates remain constant.

The foreign exchange rate movement exposure to the strengthening or weakening of sterling against the various currencies in which the fund holds investments which are not hedged to sterling are as follows overleaf:

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<b>Asset Type</b>	<b>Value as at 31 March 2018 £ million</b>	<b>Potential Market Movement £ million</b>	<b>Value on Increase £ million</b>	<b>Value on Decrease £ million</b>
Overseas Equities	291.739	29.174	320.913	262.565
Overseas Index Linked Equities	456.350	45.635	501.985	410.715
Alternative Investments	145.893	14.589	160.482	131.304
<b>Total overseas assets</b>	<b>893.982</b>	<b>89.398</b>	<b>983.380</b>	<b>804.584</b>

<b>Asset Type</b>	<b>Value as at 31 March 2019 £ million</b>	<b>Potential Market Movement £ million</b>	<b>Value on Increase £ million</b>	<b>Value on Decrease £ million</b>
Overseas Equities	321.650	32.165	353.815	289.485
Overseas Index Linked Equities	429.562	42.956	472.518	386.606
Alternative Investments	204.460	20.446	224.906	184.014
<b>Total overseas assets</b>	<b>955.672</b>	<b>95.567</b>	<b>1,051.238</b>	<b>860.105</b>

### F. Price Risk

Price risk is the risk of volatility in the valuation of the assets held by the Fund. The level of volatility will vary by asset class and also over time. The Fund has some diversification in the asset classes in which it invests, which seeks to reduce the correlation of price movements between different asset types, while employing specialist investment managers to best deploy capital in line with the Fund's overall strategy.

An analysis of historical data and expected investment return movements by Hymans Robertson LLP has resulted in a potential market movement price risk index for each asset type. If the market price of the fund's investments increase or decrease in line with the potential market movements then the change in the value of the net assets would be as follows:

<b>Asset Type</b>	<b>Value as at 31 March 2018 £ million</b>	<b>Change %</b>	<b>Value on Increase Increase £ million</b>	<b>Value on Increase Decrease £ million</b>
UK Equities	240.580	16.80	280.998	200.163
Overseas Equities	291.739	17.90	343.960	239.518
Fixed Income	676.532	2.80	695.475	657.589
Unit Linked	728.132	16.11	845.435	610.830
Cash & FFX	5.749	0.50	5.778	5.720
Money Markets	21.052	2.80	21.641	20.462
Unit Trusts	17.169	16.80	20.053	14.284
Property	277.478	14.30	317.157	237.799
Alternatives	496.769	16.50	578.736	414.802
<b>Total Assets</b>	<b>2,755.200</b>		<b>3,109.232</b>	<b>2,401.167</b>

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<b>Asset Type</b>	<b>Value as at 31 March 2019 £ million</b>	<b>Change %</b>	<b>Value on Increase Increase £ million</b>	<b>Value on Increase Decrease £ million</b>
UK Equities	260.410	16.60	303.638	217.182
Overseas Equities	321.650	16.90	376.009	267.291
Fixed Income	645.810	3.00	665.184	626.436
Index Linked	767.637	16.51	894.392	640.880
Cash & FFX	3.058	0.50	3.073	3.043
Money Markets	43.679	3.00	44.989	42.369
Unit Trusts	16.423	16.60	19.149	13.697
Property	277.393	14.30	317.060	237.725
Alternatives	583.956	17.33	684.656	483.257
<b>Total Assets</b>	<b><u>2,920.016</u></b>		<b><u>3,308.150</u></b>	<b><u>2,531.880</u></b>

### G. Custody

The Fund appointed HSBC Holdings Plc as its global custodian with responsibility for safeguarding the assets of the Fund. HSBC Holdings Plc is an established custodian bank with more than \$7 trillion of assets under custody. They were appointed as the Fund's custodian from 1 October 2014 following a national framework tendering process. Monthly reconciliations are performed between the underlying records of the custodian and the appointed investment managers.

### H. Investment Management

The Fund has appointed a number of segregated and pooled fund managers to manage portions of the Fund. An Investment Management Agreement is in place for each relationship. All appointments meet the requirements set out in the LGPS investment regulations. Managers report performance on a quarterly basis and this is monitored and reported to Pension Fund Committee. The Fund makes use of a third party performance measurement service provided by HSBC. All managers have regular review meetings and discussions with members of the Pension Fund Committee, officers and the Independent Financial Adviser Mark Stevens.

### I. Sensitivity of Funding position to market conditions and investment performance

When preparing the formal valuation, the actuary takes the assets of the Fund at the market value on the valuation date. Volatility in investment performance as a result of market risk factors can have an immediate effect on the funding level and deficit. This is particularly relevant because the Fund has invested predominantly in riskier (and historically higher return) assets such as equities and equity-like investments (e.g. property trusts). A rise or fall in the level of equity prices can have a direct impact on the financial position of the Fund.

Less obvious is the effect of anticipated investment performance on the Fund's liability to pay future pension benefits. Here the returns available on government bonds (gilts) are important, as the discount rate that is used to place a value on liabilities is the gilt yield at the valuation date plus a margin of 1.8% per annum. Effectively if the gilt yield rises the discount rate will increase and all other things being equal the value placed on liabilities will fall. If the Fund was invested entirely in gilts rather than potentially higher returning assets the discount rate would be lower as no margin for the expected out performance of the Fund's investments over gilts could be assumed.

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The table below has been prepared by the Fund Actuary and shows how the funding level (top) and deficit (bottom) would vary if the investment conditions at 31 March 2019 had been different. The level of the FTSE 100 index is used as a proxy for investment performance and the Fixed Interest Gilt yield as the proxy measure for the valuation of Fund's liabilities. The shaded box is the estimated position at 31 March 2019.

Movement in Bond Interest Gilt's yield (% p.a.)	+ 0.2%	80.7% (£618m)	87.3% (£407m)	93.9% (£196m)	100.5% £15m	107.0% £226m
	+ 0.0%	77.8% (£713m)	84.4% (£501m)	<b>91.0%</b> (£289m)	97.5% (£79m)	104.1% £132m
	- 0.2%	74.7% (£813m)	81.2% (£602m)	87.8% (£391m)	94.4% (£180m)	101.0% £32m
Movement in FTSE 100 Index		- 20%	- 10%	0	+ 10%	+ 20%

The examples shown are not exhaustive and should not be taken as the limits of how extreme future investment conditions may be. There are other factors not related to market risk that will also impact on the funding position at a given date including but not limited to longevity, member profile, pay awards etc. The risks are covered in more detail in the formal actuarial valuation report which is available at: [www.suffolkpensionfund.org](http://www.suffolkpensionfund.org)

### 19. Funding Position

In line with Regulation 62 of the Local Government Pension Scheme Regulations 2013, the Fund's actuary undertakes a funding valuation every three years for the purpose of setting employer contribution rates for the forthcoming triennial period.

An actuarial valuation uses economic and demographic assumptions in order to estimate future liabilities of pensions payable. The assumptions are typically based on a mix of statistical studies and experienced judgement. Hymans Robertson LLP provides the Fund's Actuarial appraisal.

The key elements of the funding policy are:

- To ensure the long term solvency of the Fund, i.e. that sufficient funds are available to meet all pension liabilities as they fall due for payment.
- To ensure that employer contribution rates are as stable as possible.
- To minimise the long term cost of the scheme by recognising the link between assets and liabilities and adopting an investment strategy that balances risks and returns.
- To reflect the different characteristics of employing bodies in determining contribution rates where the administering authority considers it reasonable to do so.
- To use reasonable measures to reduce the risk to other employers and ultimately to the council tax payer from an employer defaulting on its pensions obligations.

The aim is to achieve 100% solvency over a number of years and to provide stability in employer contribution rates by spreading increases in rates over a period of time. This is usually over three years but in some cases the period can be extended.

Solvency is achieved when the funds held, plus future expected investment returns and future contributions, are sufficient to meet expected future pension benefits payable.

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When an employer's funding level is less than the 100% funding target, then a deficit recovery plan will be put in place requiring additional contributions from that employer to meet the shortfall.

## Formal Valuation

The last formal triennial actuarial valuation was carried out as at 31 March 2016. The valuation report sets out the rates of the employer's contributions for the three years starting 1 April 2017. The valuation was based on:

- Meeting the requirements of the Local Government Pension Regulations.
- 100% funding of future liabilities for service completed to 31 March 2016.
- The 'projected unit method' of actuarial valuation.

## Financial Assumptions

Financial assumptions typically try to forecast when benefits will come into payment, what form these will take and how much the benefits will cost the Fund in the future. The financial assumptions included in the valuation are as follows:

- Projected investment returns of 4.0% per year. (Asset Outperformance Assumption (AOA) of 1.8%)
- Projected increase in future salaries of 2.4% a year. (RPI)
- Projected pension increases of 2.1% a year. (CPI)

## Funding Position

The actuary uses the market value of the Fund's assets as stated in the audited accounts of March 2016. The actuarial assessment of the value of the fund's assets was £2,213 million as at 31 March 2016 and the liabilities, £2,429 million.

The valuation showed that the Fund's assets covered 91% of its liabilities at the valuation date, and the deficit based on the actuarial valuation was £216 million.

## Contribution Rates

The contribution objective is achieved by setting employer contributions which are likely to be sufficient to meet both the cost of new benefits accruing and to address any funding deficit relative to the funding target over the agreed time horizon. A secondary objective is to maintain where possible relatively stable employer contribution rates.

For each employer in the Fund, a primary contribution rate has been calculated in order to fund the cost of new benefits accruing in the Fund. Additionally, if required, a secondary contribution rate has also been calculated to target a fully funded position within the employer's set time horizon. The time horizon and the likelihood parameters vary by employer according to each employer's characteristics.

The whole fund primary rate (payroll weighted average of the underlying individual employer rates) is 22.5% of pensionable pay for the three years starting 1 April 2017.

The average employee contribution rate is 6.1% of pensionable pay.

The next formal valuation is as at 31 March 2019.

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## 20. Actuarial Present Value of Promised Retirement Benefits

In addition to the triennial funding valuation, the Fund's actuary also undertakes a valuation of the Pension Fund liabilities every year using the same base data as the funding valuation rolled forward to the current financial year, taking account of changes in membership numbers and updating assumptions to the current year.

In 2015 the Government introduced reforms to public sector pensions, meaning most public sector workers were moved into new pension schemes in 2015. In December 2018, the Court of Appeal ruled that the 'transitional protection' offered to some members of the judicial and fire fighters' schemes, as part of the reforms, amounted to unlawful discrimination on regarding age discrimination. This ruling may have implications for the Local Government Pension Scheme.

Over recent months there has been a lot of discussion, debate and conjecture about the cost cap process and the McCloud case ruling. The final situation in terms of employer pension liabilities and financial impact is not clear, since the government has had its appeal against the ruling turned down and any remediation process, including cost cap considerations, may affect the resolution and financial impact for entities.

### Interim Valuation

An interim valuation was carried out as at 31 March 2019. The valuation was included in the actuary's Navigator report which is based on long term financial assumptions for the Suffolk Pension Fund and contains the following assumptions:

Increases in future salaries of 2.4% a year  
Projected investment returns of 4.0% per year

The actuarial value of the Fund's assets was £2,918 million and the liabilities £3,209 million at 31 March 2019 (£2,762 million and £3,003 million at 31 March 2018).

The valuation showed that the Fund's assets covered 91.0% of its liabilities at the interim valuation date and the deficit was £290 million (£241 million at March 2018).

### International Accounting Standard 26 (IAS 26)

CIPFA's Code of Practice on Local Authority Accounting 2018 - 2019 requires administering authorities of the LGPS funds that prepare pension fund accounts to disclose what IAS 26 refers to as the actuarial present value of promised retirement benefits. This is similar to the interim valuation but the assumptions used are in line with IAS 19 rather than assumptions tailored to the Suffolk Pension Fund.

The following assumptions have been used for the IAS 26 calculation:

- Pension increases of 2.5% a year (2.4% 2017 - 2018)
- Increases in future salaries of 2.8% a year (2.7% 2017 - 2018)
- Discount Rate of 2.4% per year (2.7% 2017 - 2018)

The IAS 26 calculation shows that the present value of promised retirement benefits amount to £3,980 million as at 31 March 2019 (£3,529 million as at 31 March 2018).

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## 21. Current Debtors

The current debtors can be analysed as below:

31 March 2018 £ million		31 March 2019 £ million
	<u>Debtors</u>	
5.485	Employers Contributions	5.876
1.356	Employee Contributions	1.401
3.895	Investment Assets	6.918
1.983	Sundry Debtors	1.585
0.231	Asset Pooling	0.046
<u>12.950</u>		<u>15.826</u>

## 22. Current Creditors

The current creditors can be analysed as below:

31 March 2018 £ million		31 March 2019 £ million
	<u>Creditors</u>	
-4.489	Investment Expenses	-4.747
-0.097	Administration Expenses	-0.037
-0.574	Transfer Values In Adjustmer	-0.193
-0.980	Lump Sum Benefits	-0.765
-1.806	Sundry creditors	-2.520
<u>-7.946</u>		<u>-8.262</u>

## 23. Additional Voluntary Contributions

Scheme members have the option to make additional voluntary contributions to enhance their pension benefits. In accordance with regulation 4 (1) (b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016, additional voluntary contributions have been excluded from the Fund Account and Net Asset Statement. These contributions are held by the providers and therefore do not form part of the Fund's investments.

A total of £0.095 million was paid over to the providers Clerical Medical, Standard Life and Equitable Life in 2018 - 2019, (£0.116 million 2017 - 2018).

## 24. Related Party Transactions

Related party transactions requiring disclosure in accordance with IAS 24 are as follows:



## Pension Fund Accounts

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The Suffolk Pension Fund is administered by Suffolk County Council and consequently there is a relationship between the Council and the Pension Fund.

Suffolk County Council is the largest single employer of members of the Pension Fund and contributed £35.270 million to the Fund in 2018 - 2019 (£35.566 million in 2017 - 2018). In addition the council incurred costs of £0.994 million (£0.955 million in 2017 - 2018) in relation to the administration of the Fund, audit, legal and committee services. These have all been reimbursed by the Fund.

Part of the Pension Fund cash holdings are invested by the Treasury Management operations of Suffolk County Council through the Treasury Management Policy approved by the Pension Fund Committee. During the year ending 31 March 2019 the Fund had an average investment balance of £9.106 million (£10.900 million in 2017 - 2018) earning interest of £0.054 million (£0.035 million in 2017 - 2018) from these investments.

One member of the Pension Fund Committee and six members of the Pension Fund Board are scheme members within the Pension Fund. All members of the Pension Fund Committee and Board are required to declare their interests at each meeting.

### 25. Key Management Personnel

No senior officer responsible for the administration of the Pension Fund provides any goods or services to the Fund other than those covered by their contract of employment with the Council.

The key management personnel of the Fund are the S151 Officer, Senior Pensions Specialist and Technical Pensions Specialist. The total remuneration payable by the Suffolk Pension Fund, for the element of time spent by the key management personnel was £0.116 million in 2018 - 2019 (£0.125 million in 2017 - 2018).

These costs are charged to the Pension Fund as governance and oversight costs, Note 10 and are included in the related parties Note 24.

### 26. Agency Services

In response to the Government's requirement for the LGPS to pool their assets with other Pension Funds, the Suffolk Pension Fund joined ACCESS (A Collaboration of Central, Eastern and Southern Shires) alongside Cambridgeshire, East Sussex, Essex, Hampshire, Hertfordshire, Isle of Wight, Kent, Norfolk, Northamptonshire and West Sussex.

The Suffolk Pension Fund pays some of the costs of the ACCESS pool on behalf of the other members of the scheme. The amounts paid are not included in the Fund Account. These costs are charged equally by the host fund between all eleven members of the scheme.

The costs charged are as overleaf:

## Pension Fund Accounts

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2017 - 2018 £ million	2018 - 2019 £ million
0.608 Payments on behalf of the ACCESS pool	0.692
<u>0.608</u>	<u>0.692</u>

### 27. Securities Lending

The Fund has an arrangement with its custodian HSBC to lend eligible securities from within its portfolio of stocks to third parties in return for collateral. Lending is limited to a maximum of 25% of the total value. Collateralised lending generated income of £0.093 million in 2018 - 2019 (£0.066 million in 2017 - 2018). This is included within 'other' investment income in the Fund Account. The stock lending levels and income raised for the Fund are minimal due to the relatively small holding of non-pooled equities owned by the Fund.

At 31 March 2019, £78.419 million (£33.609 million at 31 March 2018) worth of stock was on loan, for which the Fund was in receipt of £82.705 million worth of collateral (£35.482 million at 31 March 2018). This is a minimal share of the Fund holdings representing around 3% of investment holdings in 2018 - 2019 and 1% in 2017 - 2018. The figure out on loan as at 31 March does not reflect the amount that has been out on loan during the year.

### 28. Contractual Commitments

In 2003 the Fund has made contractual commitments to private equity funds managed by Wilshire and Pantheon. Commitments are made in the underlying currency of the funds (\$103.132 million and €41.288 million) and are therefore subject to volatility (risk) arising from exchange rate fluctuation. This volatility will impact both the value of unfunded commitments in sterling terms and the valuation of the funded interest and monies received as distributions. At 31 March 2019 the unfunded commitment (monies to be drawn in future periods) is \$9.256 million and €2.584 million. The commitments are paid over the investment timeframe of the underlying partnerships.

In 2011 - 2012 a contractual commitment of €54 million was made to an infrastructure investment (Partners Group Global Infrastructure 2012) managed by Partners Group, the outstanding amount as at 31 March 2019 is €11.798 million.

In 2011 a contractual commitment of \$55 million was made to KKR Global Infrastructure Investors. The amount outstanding at 31 March 2019 is \$0.137 million.

In 2015 - 2016 contractual commitments of \$149.500 million were made to private equity investments managed by Pantheon. Some draw downs on the commitments have been made and the outstanding amounts to 31 March 2019 are \$78.915 million.

In 2016 - 2017 the Pension Fund made additional contractual commitments to M & G, of £60 million in the Greenfield infrastructure fund and £25 million in the Debt Solutions investment. Some draw downs on the commitments have been made. The outstanding amount for the Greenfield infrastructure fund is £38.386 million and for Debt Solutions investment £11.026 million.

During 2017 - 2018 a contractual commitment was made to an infrastructure investment (Partners Group Global Infrastructure 2015) managed by Partners Group of €55 million, the outstanding amount as at 31 March 2019 is €33.788 million.

## Pension Fund Accounts

A summary of the commitments converted into sterling as at 31 March 2019 is as below:

Asset Class	2018 - 2019		
	Commitment £ million	Drawn £ million	Outstanding £ million
<b>Private Equity</b>			
Wilshire (2003-2008)	69.864	65.107	4.757
Pantheon (2003-2010)	44.860	40.287	4.573
Pantheon (2015)	114.731	54.169	60.562
<b>Total Private Equity</b>	<b>229.455</b>	<b>159.563</b>	<b>69.892</b>
<b>Infrastructure</b>			
KKR (2012)	42.209	42.104	0.105
Partners (2012)	46.532	36.366	10.167
Partners (2016)	47.394	18.279	29.115
M&G (2016)	60.000	21.614	38.386
<b>Total Infrastructure</b>	<b>196.135</b>	<b>118.363</b>	<b>77.773</b>
<b>Illiquid Debt</b>			
Debt Finance Solutions	25.000	13.974	11.026
<b>Total Illiquid Debt</b>	<b>25.000</b>	<b>13.974</b>	<b>11.026</b>